



# IESE Cities in Motion Index

**Carlos Carrasco**

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*JRC Week on Composite Indicators and Scoreboards, Ispra, November 2019*

# IESE Cities in Motion Index

About Us

## MBA rankings

#3

in world  
2017

*Bloomberg Businessweek*

#1

in Europe  
2018

*The Economist*

#9

Global Executive MBA  
2018

*Financial Times*

## Executive Education rankings

#1

in world  
2015 | 2016 | 2017 | 2018 |  
2019

Executive Education Programs

*Financial Times*

#3

in world  
2018

Open Enrollment Programs

*Financial Times*

#1

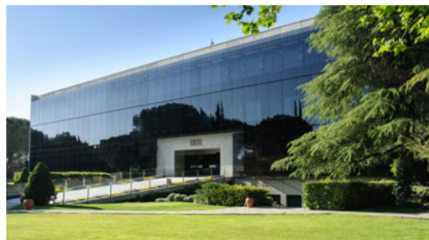
in world  
2015 | 2016 | 2017 | 2018 |  
2019

Custom Programs

*Financial Times*

# IESE Cities in Motion Index

## About Us



IESE CAMPUS  
**MADRID**



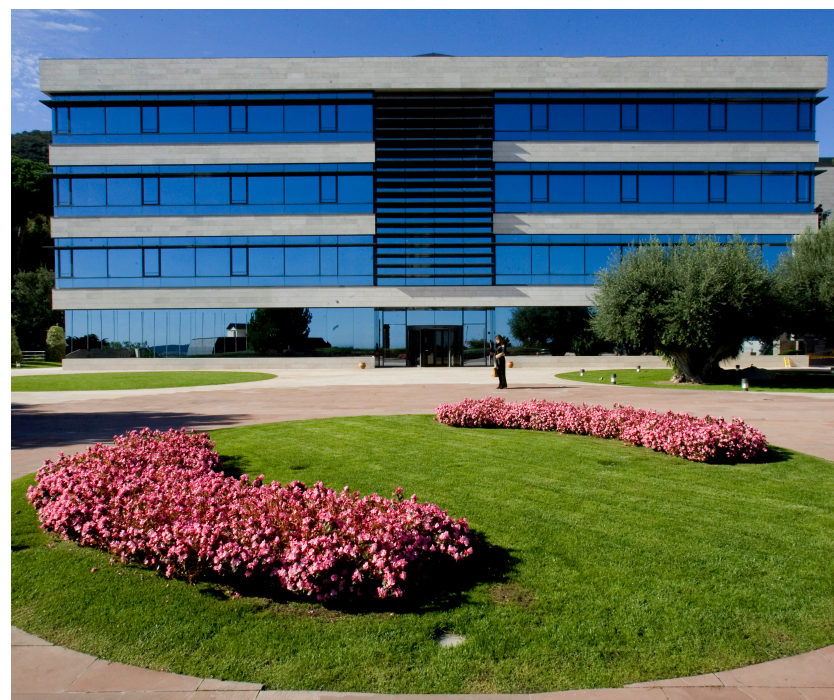
IESE CAMPUS  
**MUNICH**



IESE CAMPUS  
**NEW YORK**



IESE CAMPUS  
**SÃO PAULO**

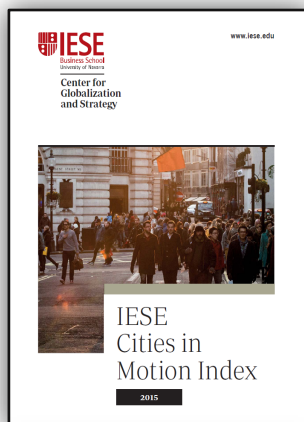
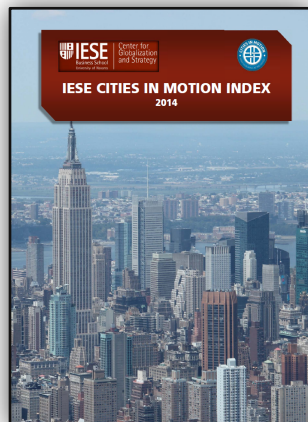


IESE CAMPUS  
**BARCELONA**



# IESE Cities in Motion Index

Sixth Edition





# IESE Cities in Motion Index

## Key Facts

9

DIMENSIONS

Human Capital  
Social Cohesion  
Economy  
Governance  
Environment  
Mobility  
Urban Planning  
International Outreach  
Technology

174

CITIES

79 Capital Cities  
80 Countries

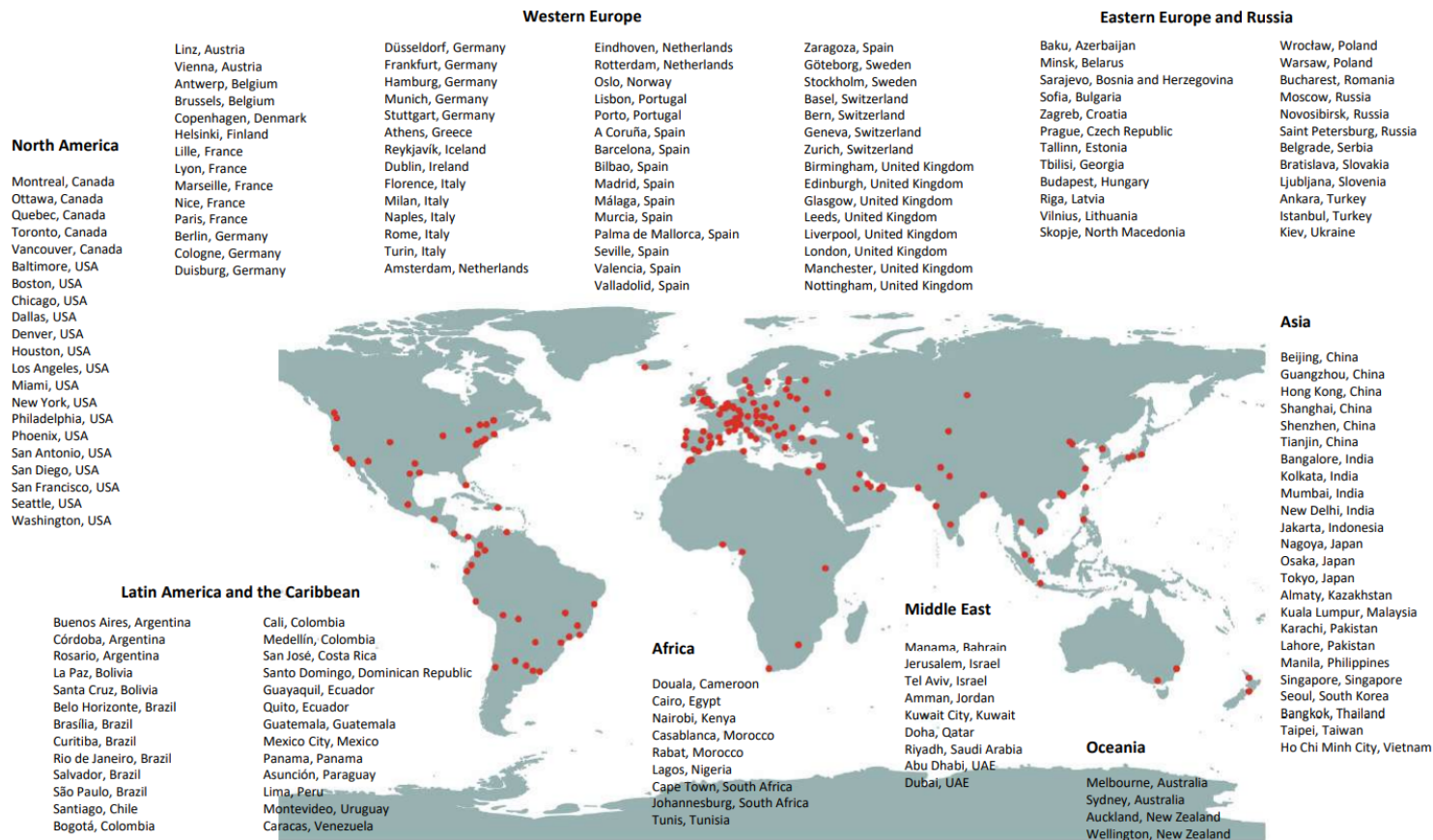
96

VARIABLES

General Ranking  
Ranking by Dimension  
Ranking by Region  
Dynamic Analysis

# IESE Cities in Motion Index

Geographical Distribution of the Cities Included in the Index: 174 cities





# IESE Cities in Motion Index

## Overall Ranking - 2019

City	Economy	Human capital	Social cohesion	Environment	Governance	Urban planning	International outreach	Technology	Mobility and transportation	Cities in Motion
London - United Kingdom	12	1	45	34	7	9	1	8	3	1
New York - USA	1	3	137	78	26	2	8	11	5	2
Amsterdam - Netherlands	10	36	38	28	27	11	2	7	11	3
Paris - France	8	6	86	54	37	50	3	15	4	4
Reykjavik - Iceland	90	53	18	1	19	108	22	4	46	5
Tokyo - Japan	3	9	49	6	71	24	35	20	29	6
Singapore - Singapore	21	44	47	10	20	31	4	1	67	7
Copenhagen - Denmark	25	28	11	3	12	75	16	10	25	8
Berlin - Germany	50	5	39	47	6	40	5	32	6	9
Vienna - Austria	57	23	31	15	25	45	7	13	7	10
Hong Kong - China	29	17	140	20	21	8	15	2	40	11
Seoul - South Korea	15	14	95	32	39	27	34	6	17	12
Stockholm - Sweden	18	58	60	5	24	48	24	14	21	13
Oslo - Norway	17	71	20	8	52	54	19	17	20	14
Zurich - Switzerland	22	35	1	25	9	68	21	25	55	15
Los Angeles - USA	2	2	82	152	5	14	33	21	134	16
Chicago - USA	7	10	104	130	41	5	18	35	38	17
Toronto - Canada	40	30	76	53	17	1	27	16	58	18
Sydney - Australia	28	29	22	18	22	23	10	26	109	19
Melbourne - Australia	34	33	23	31	4	15	6	40	111	20
San Francisco - USA	4	11	79	122	64	13	36	3	100	21
Helsinki - Finland	32	55	10	12	8	64	39	66	47	22
Washington - USA	5	8	71	141	13	10	40	31	92	23
Madrid - Spain	39	41	55	58	46	33	17	34	9	24
Boston - USA	9	4	84	115	15	21	69	19	131	25
Wellington - New Zealand	31	68	6	2	14	41	79	79	70	26
Munich - Germany	36	63	16	69	32	58	28	38	8	27
Barcelona - Spain	51	46	89	51	29	29	11	24	12	28
Basel - Switzerland	35	54	4	36	11	136	49	57	19	29
Taipei - Taiwan	83	20	3	145	3	12	55	23	10	30

# IESE Cities in Motion Index

## Ranking by Dimension



### THE ENVIRONMENT

- 1 Reykjavik - Iceland
- 2 Wellington - New Zealand
- 3 Copenhagen - Denmark
- 4 Montevideo - Uruguay
- 5 Stockholm - Sweden
- 6 Tokyo - Japan
- 7 Auckland - New Zealand
- 8 Oslo - Norway
- 9 Asunción - Paraguay
- 10 Singapore - Singapore



### GOVERNANCE

- 1 Bern - Switzerland
- 2 Geneva - Switzerland
- 3 Taipei - Taiwan
- 4 Melbourne - Australia
- 5 Los Angeles - USA
- 6 Berlin - Germany
- 7 London - United Kingdom
- 8 Helsinki - Finland
- 9 Zurich - Switzerland
- 10 San Diego - USA



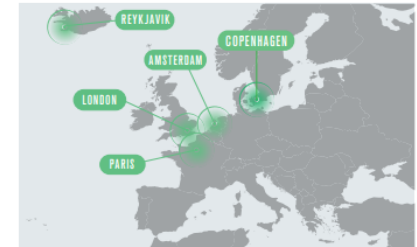
### URBAN PLANNING

- 1 Toronto - Canada
- 2 New York - USA
- 3 Vancouver - Canada
- 4 Kiev - Ukraine
- 5 Chicago - USA
- 6 Ottawa - Canada
- 7 Montreal - Canada
- 8 Hong Kong - China
- 9 London - United Kingdom
- 10 Washington - USA

## Ranking by Region

### Western Europe Top Five

City	Regional position	Global position 2016	Global position 2017	Global position 2018
London - United Kingdom	1	1	1	1
Amsterdam - Netherlands	2	6	3	3
Paris - France	3	3	4	4
Reykjavik - Iceland	4	4	5	5
Copenhagen - Denmark	5	12	9	8



### Latin America Top Five

City	Regional position	Global position 2016	Global position 2017	Global position 2018
Santiago - Chile	1	65	73	66
Buenos Aires - Argentina	2	83	65	77
Montevideo - Uruguay	3	97	97	92
San José - Costa Rica	4	102	108	112
Panama City - Panama	5	110	111	114





# IESE Cities in Motion Index

## Ranking by Size

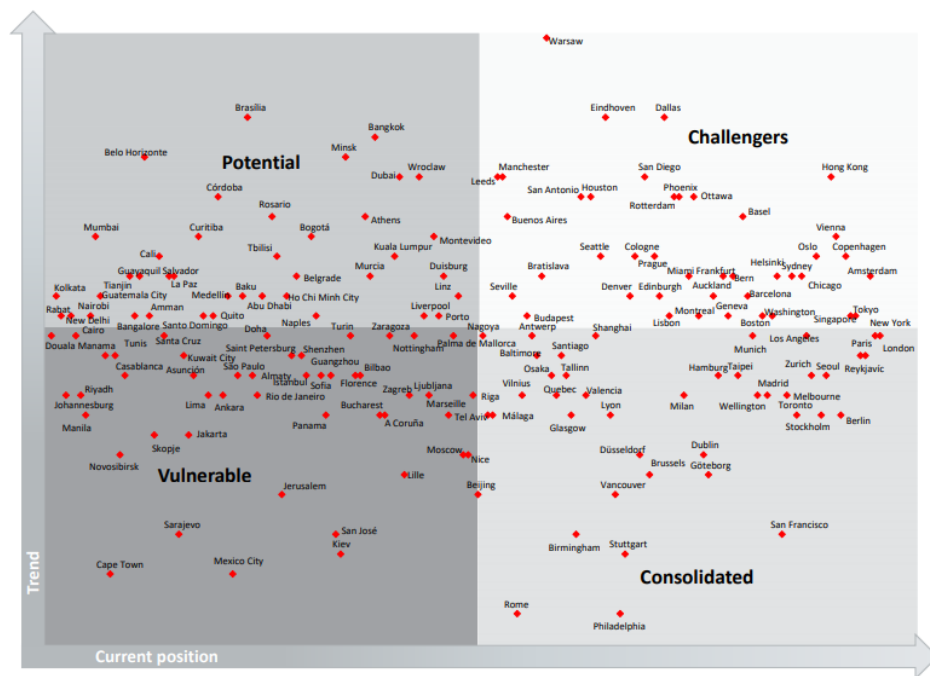
Top Five Cities With Fewer Than 600,000 Inhabitants

City	Position by size	Global position 2016	Global position 2017	Global position 2018
Reykjavik - Iceland	1	4	5	5
Wellington - New Zealand	2	23	23	26
Basel - Switzerland	3	35	31	29
Bern - Switzerland	4	34	34	31
Geneva - Switzerland	5	33	32	32

Top Five Cities of Between 5 Million and 10 Million Inhabitants

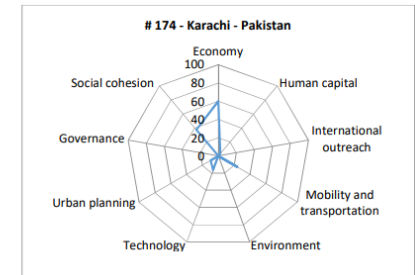
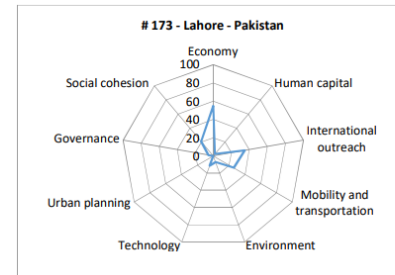
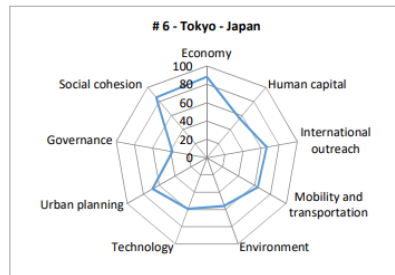
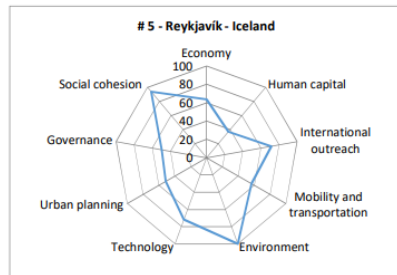
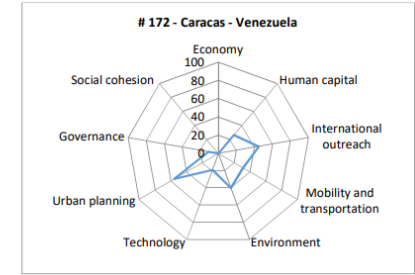
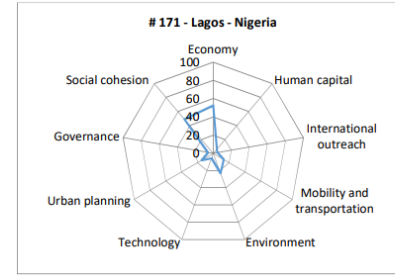
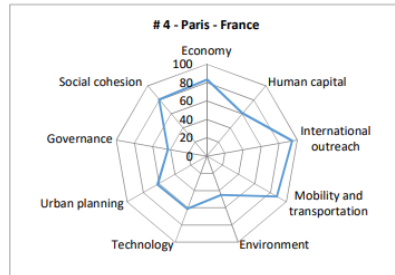
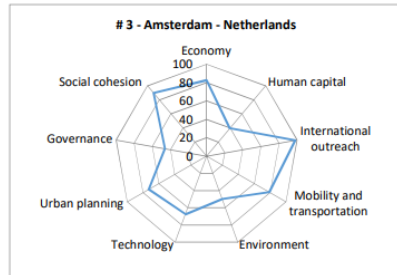
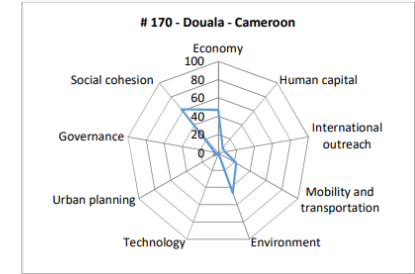
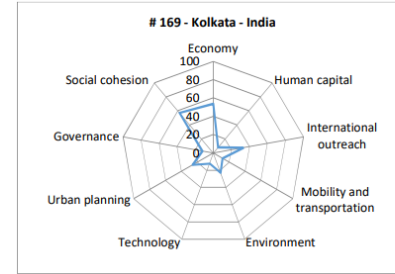
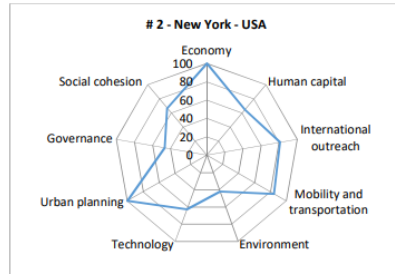
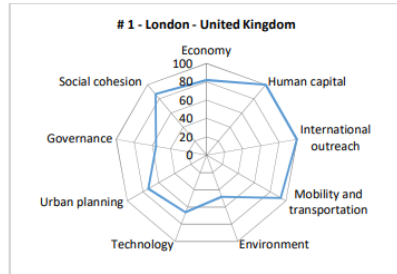
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Singapore - Singapore	1	8	8	7
Berlin - Germany	2	5	7	9
Hong Kong - China	3	19	14	11
Chicago - United States	4	20	21	17
Toronto - Canada	5	14	13	18

## Dynamic Analysis



# IESE Cities in Motion Index

## City Profiles

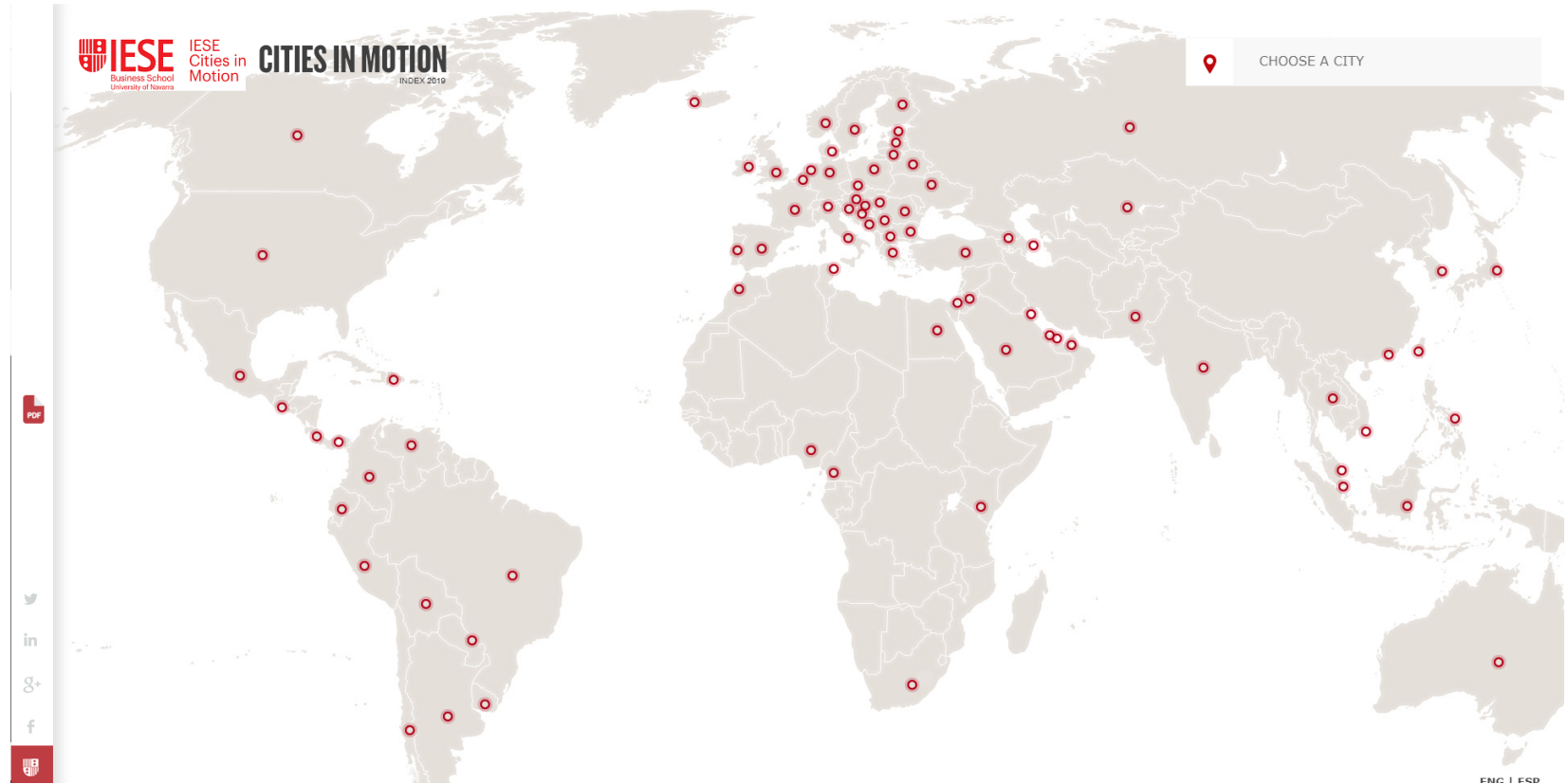




# THE IMPORTANCE OF DISSEMINATION

# IESE Cities in Motion Index

Webpage: <https://citiesinmotion.iese.edu/indicecim/?lang=en>





# IESE Cities in Motion Index

Webpage: <https://citiesinmotion.iese.edu/indicecim/?lang=en>



# IESE Cities in Motion Index

## Media Appearances



PortadaArgentinaChileColombiaMéxicoPerú

Empresas

Chile gana terreno en la formación de ciudades inteligentes

- El país, reconocido en los LATAM Smart City Awards 2019
- Santiago es la ciudad más inteligente de Latinoamérica según IESE Business School



La ciudad de Valparaíso, en Chile. Imagen: Dreamstime.



AgendaPlatformsReportsEventsAbout

EnglishTopLink

Global AgendaCities and Urbanization

These are the world's smartest cities in 2018



Seoul ranked as the 7th smartest city in the world.

Image: REUTERS/Lee Jae-Won

This article is published in collaboration with  
**Forbes**

17 Jul 2018

For the second year in a row, New York has been declared the smartest city in the world, according to the [IESE Cities in Motion Index](#). London and Paris also maintain their positions just behind the big apple, taking the second and third spots respectively.

# IESE Cities in Motion Index

## Media Appearances

Forbes

Billionaires Innovation Leadership

45,466 views | Jul 6, 2016, 03:23am

## Ranking The World's 'Smartest' Cities



IESE Business School Contributor ©  
Leadership Strategy  
We share global insights and research.

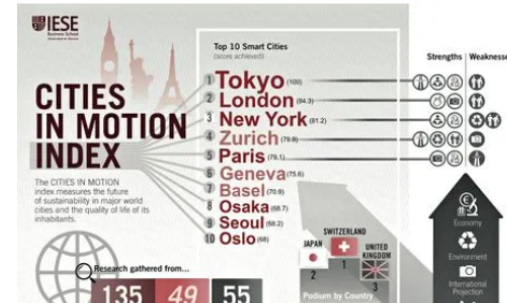
Despite being responsible for the generation of 80% of wealth worldwide, cities are facing big global challenges: economic, demographic, social and environmental. It is vitally important our cities are able to meet and overcome them; by some estimates, **70% of the world's population** will live in cities by 2050, meaning that sustainable, livable world cities are essential for a prosperous future. So which cities are currently getting it right, and which ones are lagging behind?

Unlike most other rankings which focus on one area (such as how cities perform in relation to technology or the environment), the annual **IESE Cities in Motion index** examines all aspects that make up sustainability and quality of life in 181 key world cities. Under the direction of IESE profs **Pascual Berrone** and **Joan Enric Ricart**, the index takes into account 77 indicators, covering 10 distinct dimensions of urban life: the economy, technology, human capital,



## Cities index ranks London, Tokyo and New York as most sustainable

London tops new index measuring sustainability and quality of life in cities, but it's falling behind on social cohesion



▲ Cities in Motion Index. Click for full infographic. Photograph: IESE

As the urbanisation process accelerates around the world, cities - both old and new - face major global challenges. These range from economic downturns and changing demographic trends, to deepening social divisions and a growing strain on the environment.

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EXECUTIVE LIFE

## The 20 Best Cities On The Planet

MEGAN WILLET  
MAY 15, 2014, 4:52 PM

f FACEBOOK t TWITTER u REDDIT in LINKEDIN e EMAIL



Tokyo topped the ranking with impressive technology, economy, and an ability to attract talent from all over the world.

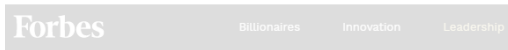
With globalization, climate change, and social and economical challenges, today's world cities need to adapt like never before.

The IESE Business School in Spain is out with its annual **Cities in Motion Index (ICIM)**, which ranks the world's best ("smartest") cities — those that have the highest levels of innovation, sustainability, and quality of life.



# IESE Cities in Motion Index

## Media Appearances



45,466 views | Jul 6, 2016, 02:23am

### Ranking The World's 'Smartest' Cities

IESE Business School  
Leadership Strategy  
We share global insights and research

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### Cities index ranks London, Tokyo and New York among the world's most sustainable

...the world's most sustainable cities, behind in social cohesion



▲ Cities in Motion Index. Click for full infographic. Photograph: IESE

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### EXECUTIVE LIFE

### The 20 Best Cities On The Planet

MEGAN WILLET

Updated on July 6, 2016



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**PEOPLE WILL  
COMPLAIN  
(FOR SURE)**

# IESE Cities in Motion Index

People will complain (for sure)

Alan S. says:

May 30, 2017 at 2:47 am

No surprise New York City is first in the overall ranking. That city impress me every time I have to fly there for my job.

Instead, I have been very surprised to see Helsinki as the city with the highest social cohesion rating. I worked 2 years there in Finland and it is in my opinion their life-style is very closed and sad. There is not such a cohesion between people. Guys get married very young, do children and frequent their school friends for the rest of their life. It is very difficult to make

# IESE Cities in Motion Index

People will complain (for sure)

Dear Mr. Carrasco,

I am [REDACTED], director of the policy analysis office in [REDACTED] city council. We have been closely following your past IESE CIM Index editions and we are surprised by our position in this year ranking.

We would like to know if we can improve our position by providing you with more and better information about our city. We have an statistical office collecting data for internal purposes and we would be happy to share it with you.

Please, let us know your thoughts about this proposal.

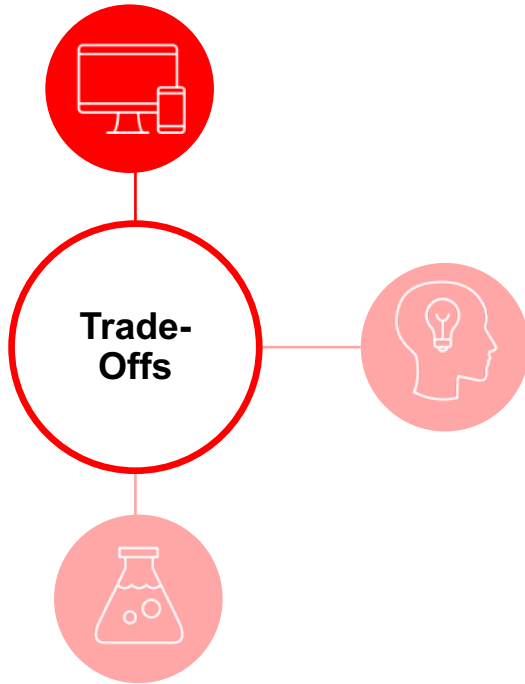
Best regards,

# THE TRADE-OFFS OF RANKINGS



# IESE Cities in Motion Index

## Trade-Offs



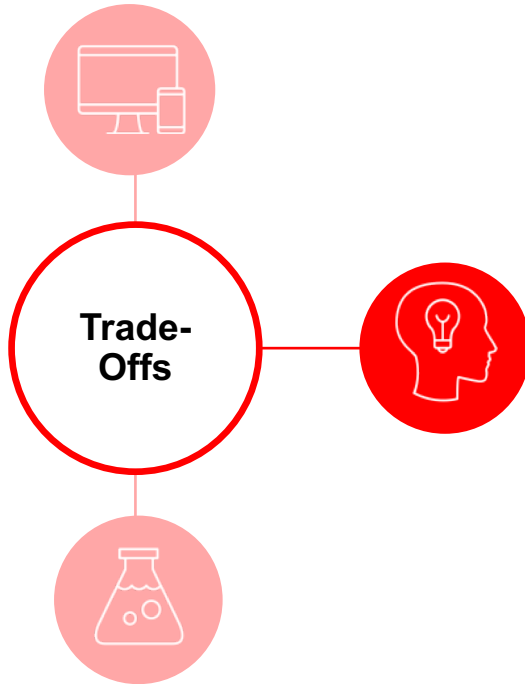
## COVERAGE VS DETAIL



***Do we prefer to include 50 cities with detailed variables or 150 cities with less information?***

# IESE Cities in Motion Index

## Trade-Offs



**ADMINISTRATIVE  
BOUNDARIES**



VS

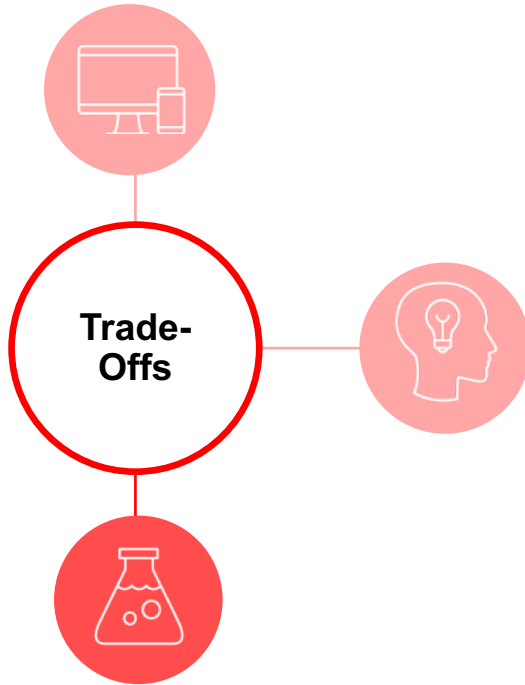
**REAL CITY**



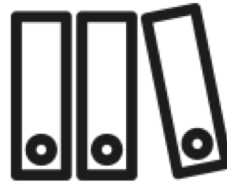
***Should we use information from the administrative boundary of the city or should we take into account the metropolitan area?***

# IESE Cities in Motion Index

## Trade-Offs



## STANDARDARIZATION VS REPORTED



***Should we accept self-reported information from cities  
or use common databases?***

***If so, what about different definitions or measurements  
of the same variable?***

# CONCLUDING RECOMMENDATIONS

# IESE Cities in Motion Index

## Concluding Recommendations

*Beyond methodological issues...*

**Acknowledge your trade-offs, take a decision and stick to it**

*(make them explicit in your documents)*

**Be ready for criticism**

*(be transparent with your methodology and its drawbacks)*

**Facilitate dissemination and communication by playing with your data**

*(create sub-rankings, let people play with data, disaggregate by size, location, etc.)*





A Way to Learn  
A Mark to Make  
A World to Change

