



JRC TECHNICAL REPORTS

COIN Tool (beta version)

*A quality assurance
Excel-based tool for
developers and users of
composite indicators
and scoreboards*

Michaela Saisana
William Becker
Marcos Dominuez-Torreiro
Daniel Vertesy

2017

Competence Centre
on COmposite INdicators
and Scoreboards



This publication is a Technical report by the Joint Research Centre (JRC), the European Commission's science and knowledge service. It aims to provide evidence-based scientific support to the European policymaking process. The scientific output expressed does not imply a policy position of the European Commission. Neither the European Commission nor any person acting on behalf of the Commission is responsible for the use that might be made of this publication.

Contact information

Michaela Saisana
Enrico Fermi 2749, 21027, Ispra (VA), Italy
michaela.saisana@jrc.ec.europa.eu

JRC Science Hub

<https://ec.europa.eu/jrc>

JRC105377

© European Union, 2017

The reuse of the document is authorised, provided the source is acknowledged and the original meaning or message of the texts are not distorted. The European Commission shall not be held liable for any consequences stemming from the reuse.

How to cite: Saisana M; Becker W; Dominguez-Torreiro M; Vertesy D. COIN Tool – beta version. A quality assurance Excel-based tool for developers and users of composite indicators and scoreboards. European Commission; 2017. JRC105377

Table of contents

Acknowledgements	2
Abstract	3
1 Introduction	4
1.1 Ten Step guide for constructing a composite indicator or gaining insights into the properties of a scoreboard	4
1.2 COIN Tool – How it is organized	7
2 Computation of the composite indicator	8
2.1 Database and conceptual framework (yellow tabs)	8
2.1.1 Organisation of the data	8
2.1.2 Conceptual Framework	9
2.2 Treatment of outliers (green tabs)	10
2.2.1 Original dataset – detection of outliers	10
2.2.2 Winsorization	11
2.2.3 Box-cox transformations	12
2.2.4 Scatterplots	13
2.3 Weight adjustments and final ranking (purple tabs)	14
2.3.1 Outlier free dataset – descriptive statistics	14
2.3.2 Indicator correlations and prospective weights	14
2.3.3 Adjustment of weights on the basis of upper-level correlations	16
2.3.4 Ranking with adjusted weights	17
2.3.5 Heatmap of scores with adjusted weights	18
3 Scenaria (blue tabs)	19
3.1 Normalization	19
3.1.1 Min-max normalization	19
3.1.2 Z-score normalization	19
3.2 Aggregation methods and rankings	19
3.2.1 Arithmetic and geometric averages	20
3.2.1.1 Note on arithmetic v. geometric averages	23
3.2.1.2 Note on random weights	23
3.2.1.3 Note on trimmed means	23
3.2.2 Median and average rank	24
3.2.3 Borda rule	25
3.2.4 Copeland rule	26
3.2.4.1 Outranking matrix	26
3.2.4.2 Copeland rule	27
3.3 Scenaria	28
4 Advanced features	29
4.1 Imputation of missing data	29
4.2 Shadow imputation	29
References	31
List of tables and figures	34

Acknowledgements

The authors are grateful to Daniela Benavente (consultant) who contributed extensively to enhance the quality and the functionalities in Excel of the COIN Tool.

Many participants at the JRC Annual Trainings on Composite Indicators and Scoreboards contributed to improve this tool further with their valuable comments and suggestions.

Abstract

The COIN Tool provides a practical Excel-based guide to the development of composite indicators and scoreboards, for policy-makers and researchers alike.

The COIN Tool aims to contribute to a better understanding of key methodological issues underpinning the development of composite indicators and to an improvement in the techniques currently used to build them. In particular, it contains a set of technical guidelines that can help **constructors** of composite indicators and scoreboards to improve the quality of their outputs. The COIN Tool is also helpful to **users** of composite indicators that wish to get a better understanding of the statistical properties of composite indicators and scoreboards.

The COIN Tool has been prepared by the Competence Centre on Composite Indicators and Scoreboards (COIN) at the European Commission's Joint Research Centre. The COIN Tool implements many of the suggestions and recommendations provided in the 2008 OECD/JRC 'Handbook on Constructing Composite Indicators: Methodology and User Guide'.

Further information on the topics treated in the COIN Tool and on other issues related to composite indicators and scoreboards can be found in the web page:

<https://ec.europa.eu/jrc/en/coin>

The COIN Tool starts from the premise that the developers of a composite indicator or scoreboard have already conducted a thorough literature review on the topic of interest, namely: definition(s) of the phenomenon, relevant studies, conceptual framework, methodological concerns.

The features included in the COIN Tool are the following:

- ✓ calculating descriptive statistics of the data,
- ✓ spotting and treating potentially problematic indicators that present highly skewed distributions,
- ✓ analysing the data correlation structure,
- ✓ estimating missing data,
- ✓ normalizing indicators (z-scores, min-max, ranks),
- ✓ aggregating indicators using (weighted) arithmetic averages, geometric averages, trimmed mean, median rank, summation of ranks, Borda rule, Copeland rule;
- ✓ conducting a simplified uncertainty analysis.

The COIN Tool in its current beta version is being tested by European Commission officials. The COIN Tool will be formally released in the fall of 2017.

1 Introduction

The use of composite indicators and scoreboards for designing and monitoring policies gained much interest in recent decades. Over 120 documents in the EU law online platform – EUR-Lex – include a reference to a composite indicator and over 1500 documents refer to a scoreboard of indicators. The first composite indicator from the Commission dates back to 1987. Today, the Commission services have developed more than 100 composite indicators and even more scoreboards. Examples are the Europe 2020 Index, the Regional Human Development Index and the Regional Poverty Index of DG REGIO, the European Innovation Union Scoreboard and the Small Business Act Principles of DG GROW, the Research Excellence Index and the Innovation Output Indicator of DG RTD, the Consumer Conditions Index and the Market Performance Index of DG JUST, the Digital Economy and Society Index of DG CNECT, the Banks' contribution to EU Single Resolution Fund of DG FISMA, the Index for Risk Management of DG ECHO and the Cultural and Creative City Monitor of DG JRC.

In a nutshell, composite indicators are built by simplifying a policy concept into a summary figure by means of a conceptual framework and statistical analysis. Composite indicators are aggregations of observable indicators that aim to quantify underlying concepts that are not directly observable, such as competitiveness, freedom of the press or climate hazards. The resulting figures facilitate cross-country, -region, or -city comparisons and benchmarking. They help monitoring progress over time and evaluating ex-ante policy options based on multi-criteria analysis. Scoreboards of indicators have, to some extent, similar objectives to composite indicators, yet they do not consist of a mathematical aggregation.

Composite indicators are powerful practical tools that can help policy makers summarize complex and interdependent phenomena. They provide the big picture, are easy to interpret, easy to communicate, and attractive for the public. They are also drivers of behaviour and of change by forcing institutions and governments to question their standards. On the other hand, caution is needed to avoid situations where composite indicators may send misleading or partial policy messages because they are poorly constructed or misinterpreted.

1.1 Ten Step guide for constructing a composite indicator or gaining insights into the properties of a scoreboard

The table below presents a 'decatalogue' for the construction of a composite indicator, or for assessing, *inter alia*, the statistical associations of the indicators in a scoreboard. The table which has been rearranged and extended from the information contained in the 2008 OECD/JRC Handbook. These steps have been put in practice in the JRC audits, conducted upon request of developers of multidimensional measures such as the INSEAD-WIPO-Cornell Global Innovation Index, UN Multidimensional Poverty Assessment Tool, the Composite Learning Index, the Environmental Performance Index, the Corruptions Perceptions Index, and the EU Competitiveness Index Index just to name a few.

This short ten-step guide stresses the importance of conducting an internal coherence assessment prior to the uncertainty and sensitivity analysis, so as to further refine and eventually correct the composite indicator structure. Expert opinion is needed in this phase in order to assess the results of the statistical analysis. Second, it stresses that there is a trade-off between multidimensionality and robustness in a composite indicator. One could have a very robust yet mono-dimensional index or a very volatile yet multi-dimensional one. This does not imply that the first index is better than the second one. In fact, this table suggests treating robustness analysis NOT as an attribute of a composite indicator but of the inference which the composite indicator has been called

upon to support. Third, it highlights the iterative nature of the ten steps, which although presented consecutively in the OECD/JRC Handbook, the benefit to the developer is in the iterative nature of the steps.

Table 1. Ten Step Guide for Developing Composite Indicators and Scoreboards

<p>Step 1. Theoretical/Conceptual framework</p> <p>provides the basis for the selection and combination of variables into a meaningful composite indicator under a fitness-for-purpose principle (involvement of experts and stakeholders is important).</p> <ul style="list-style-type: none"> ✓ Clear <u>understanding</u> and <u>definition</u> of the multidimensional phenomenon to be measured. ✓ Discuss the <u>added-value</u> of the composite indicator. ✓ <u>Nested structure</u> of the various sub-groups of the phenomenon (if relevant). <p>List of <u>selection criteria</u> for the underlying variables, e.g., input, output, process.</p>
<p>Step 2. Data selection</p> <p>should be based on the analytical soundness, measurability, country coverage, and relevance of the indicators to the phenomenon being measured and relationship to each other. The use of proxy variables should be considered when data are scarce (involvement of experts and stakeholders is important).</p> <ul style="list-style-type: none"> ✓ <u>Quality assessment</u> of the available indicators. ✓ Discuss <u>strengths and weaknesses</u> of each selected indicator. ✓ <u>Summary table on data characteristics</u>, e.g., availability (across country, time), source, type (hard, soft or input, output, process), descriptive statistics (mean, median, skewness, kurtosis, min, max, variance, histogram).
<p>Step 3. Data treatment</p> <p>consists of imputing missing data, (eventually) treating outliers and/or making scale adjustments.</p> <ul style="list-style-type: none"> ✓ <u>Confidence interval for each imputed value</u> that allows assessing the impact of imputation on the composite indicator results. ✓ <u>Discuss and treat outliers</u>, so as to avoid that they become unintended benchmarks (e.g., by applying Box-Cox transformations such square roots, logarithms, and other). ✓ <u>Make scale adjustments</u>, if necessary (e.g., taking logarithms of some indicators, so that differences at the lower levels matter more). <p><i>(back to step 2)</i></p>
<p>Step 4. Multivariate analysis</p> <p>should be used to study the overall structure of the dataset, assess its suitability, and guide subsequent methodological choices (e.g., weighting, aggregation).</p> <ul style="list-style-type: none"> ✓ Assess the <u>statistical and conceptual coherence in the structure</u> of the dataset (e.g., by principal component analysis and correlation analysis). ✓ Identify <u>peer groups of countries</u> based on the individual indicators and other auxiliary variables (e.g., by cluster analysis). <p><i>(back to Step 1)</i></p>

Step 5. Normalisation

should be carried out to render the variables comparable.

- ✓ Make directional adjustment, so that higher values correspond to better performance in all indicators (or vice versa).
- ✓ Select a suitable normalisation method (e.g., min-max, z-scores, and distance to best performer) that respects the conceptual framework and the data properties.

Step 6. Weighting and aggregation

should be done along the lines of the theoretical/conceptual framework

- ✓ Discuss whether compensability among indicators should be allowed and up to which level of aggregation.
- ✓ Discuss whether correlation among indicators should be taken into account during the assignment of weights.
- ✓ Select a suitable weighting and aggregation method that respect the conceptual framework and the data properties. Popular weighting methods include equal weights, factor analysis derived weights, expert opinion, and data envelopment analysis. Popular aggregation methods include arithmetic average, geometric average, Borda, Copeland.

Internal coherence assessment (intermediate step). This step is briefly listed under step 9 in the Handbook but not thoroughly discussed. This assessment needs to be undertaken prior to the uncertainty and sensitivity analysis, so as to further refine the composite indicator structure (upon consultation with experts on the issue).

- ✓ Assess whether dominance problems are present, namely the composite indicator results are overly dominated by a small number of indicators and quantify the relative importance of the underlying components (e.g., by global sensitivity analysis, correlation ratios).
- ✓ Assess eventual “noise” added to the final composite indicator results by non-influential indicators.
- ✓ Assess the direction of impact of indicators and sub-dimensions, namely whether all components point to the same direction as the composite indicator (sign of correlation) and explain trade-offs.
- ✓ Assess whether certain indicators are statistically grouped under different dimensions than conceptualised and whether certain dimensions should be merged or split.
- ✓ Assess eventual bias introduced in the index (e.g., due to population size, population density)

(back to Step 1 and Step 2)

Step 7. Uncertainty and sensitivity analysis

should be undertaken to assess the robustness of the composite indicator scores/ranks to the underlying assumptions and to identify which assumptions are more crucial in determining the final classification. Important to note the trade-off between multidimensionality and robustness in a composite indicator, given that a mono-dimensional index is likely to be more robust than a multi-dimensional one. This does not imply that the first index is better than the second one. In fact, robustness analysis should NOT be treated as an attribute of the composite indicator but of the inference which the composite indicator has been called upon to support.

- ✓ Consider different methodological paths to build the index, and if available, different conceptual frameworks.
- ✓ Identify the sources of uncertainty underlying in the development of the composite indicator and provide the composite scores/ranks with confidence intervals.
- ✓ Explain why certain countries notably improve or deteriorate their relative position given the assumptions.
- ✓ Conduct sensitivity analysis to show what sources of uncertainty are more influential in determining the scores/ranks.

Step 8. Relation to other indicators

should be made to correlate the composite indicator (or its dimensions) with existing (simple or composite) indicators and to identify linkages through regressions.

- ✓ Correlate the composite indicator with relevant measurable phenomena and explain similarities or differences.
- ✓ Develop data-driven narratives on the results.
- ✓ Perform causality tests (if time series data are available).

Step 9. Decomposition into the underlying indicators

should be carried out to reveal drivers for good/bad performance.

- ✓ Profile country performance at the indicator level to reveal strengths and limitations.
- ✓ Perform causality tests (if time series data are available).

Step 10. Visualisation of the results

should receive proper attention given that it can influence (or help to enhance) interpretability.

- ✓ Identify suitable presentational tools for the targeted audience.
- ✓ Select the visualisation technique which communicates the most information without hiding vital information.
- ✓ Present the results in a clear, easy to grasp and accurate manner.

(¹) Rearranged and notably extended from OECD/JRC, 2008 Handbook 'Handbook on Constructing Composite Indicators: Methodology and User Guide'.

Source: JRC, 2017.

1.2 COIN Tool – How it is organized

The COIN Tool (beta version) is organised around three sections:

The first section "Computation of the composite indicator" guides the user through the different steps needed in order to:



create the database and the conceptual framework (yellow tabs),



how to go about treating the outliers (green tabs), and



how to "statistically" adjust the weights in order to obtain coherence between an indicator's importance and how it actually affects the ranking.

The second section "Scenaria" (blue tabs) guides the user through the normalisation and aggregation phases in constructing a composite indicator.

Finally, the third section "Advanced features" (gold tabs) currently includes insightful illustrations on the "no imputation" choice and how it is equivalent to a sort of "shadow imputation".

Many more features and functionalities will be available in the COIN Tool when officially released in the fall of 2017.

2 Computation of the composite indicator

2.1 Database and conceptual framework (yellow tabs)

2.1.1 Organisation of the data

The dataset underpinning a scoreboard or a composite indicator should be copy-pasted in the tab "Database". The user should:

- Organise the data in units (rows) x indicators (columns), grouping the indicators according to the conceptual framework.
- Indicate all dimensions pertaining to each indicator.
- Report relative weights assigned to each indicator and dimension, the COIN tool does not require weights to add up to one.
- Report the desired direction for each indicator (good = 1, bad = -1). Dimensions are all assumed to have positive direction (the higher the score, the better).
- Report the indicator and unit names.
- Report missing values as "n/a".

Figure 1. 'Database' tab

Weight		1	1	1	1	1	1	1
Direction		1	1	1	1	1	1	1
Index		Index	Index	Index	Index	Index	Index	Index
Sub-index		si.1	si.1	si.1	si.1	si.1	si.1	si.1
Pillar		p.01	p.01	p.01	p.01	p.01	p.01	p.01
Sub-pillar		sp.01	sp.01	sp.01	sp.02	sp.02	sp.02	sp.03
Indicator name		Political stability and absence of violence/terrorism	Government effectiveness	Press freedom (lack of)	Regulatory quality	Rule of law	Cost of redundancy dismissal	Ease of starting a Business (distance to frontier)
Unit name	Unit/Indicator	ind.01	ind.02	ind.03	ind.04	ind.05	ind.06	ind.07
CHE	unit.001	1.3	1.9	9.9	1.6	1.8	10.1	86.0
SWE	unit.002	1.3	2.0	9.2	1.8	1.9	14.4	92.6
GBR	unit.003	0.4	1.5	16.9	1.6	1.7	8.4	88.4
NLD	unit.004	1.1	1.8	6.5	1.8	1.8	8.7	89.1
USA	unit.005	0.5	1.4	18.2	1.5	1.6	8.0	89.8
FIN	unit.006	1.4	2.2	6.4	1.8	2.0	10.1	93.2
HKG	unit.007	1.0	1.7	26.2	1.9	1.5	8.0	95.8
SGP	unit.008	1.2	2.2	43.4	1.8	1.7	8.0	95.9
DNK	unit.009	1.1	2.2	7.1	1.9	1.9	8.0	92.4
IRL	unit.010	1.0	1.4	10.1	1.6	1.8	8.0	92.7
CAN	unit.011	1.0	1.8	12.7	1.7	1.8	10.0	99.1
LUX	unit.012	1.3	1.7	6.7	1.9	1.8	21.7	86.0
ISL	unit.013	1.2	1.6	8.5	1.0	1.7	10.1	91.1
ISR	unit.014	(1.3)	1.2	33.0	1.3	1.0	27.4	88.2
DEU	unit.015	0.9	1.5	10.2	1.5	1.6	21.6	82.2
NOR	unit.016	1.3	1.8	6.5	1.4	1.9	8.7	91.1
NZL	unit.017	1.3	1.9	8.4	1.9	1.9	8.0	100.0
KOR	unit.018	0.2	1.2	24.5	1.0	1.0	27.4	89.9

Source: JRC, 2017.

The *COIN tool* supports the following structure:

- a maximum of 250 units (e.g. countries, universities, etc.), coded unit.001 to unit.250;
- a maximum of 99 indicators, coded ind.01 to ind.99;
- four dimension levels:
 - a maximum of 33 sub-pillars, coded sp.01 to sp.33;
 - a maximum of 11 pillars, coded p.01 to p.11;
 - a maximum of three sub-indices, coded si.1 to si.3; and
 - one final index, coded index.

Notes (1) For composite indicators with less than four dimension levels, the user should assign all dimensions to one supra-dimension (example, a framework with 10 sub-pillars, 3 pillars, no sub-index, one index, becomes sp.01 to sp.10, p.01 to p.03, si.1, index (si.1 and index results will be identical). Adding the “intermediary” level si.1 is crucial for all features to function.

(2) Cells in light blue need to be filled in with the index data (or left blank).

(3) Excel assigns a value of 0 to blank cells, it is therefore crucial to double check for blanks that could be taken as zero values in original data sources.

2.1.2 Conceptual Framework

The *COIN tool* “automatically” summarizes the information provided by the user in the tab “Database” into the tab “Framework” in the white cells.

Figure 2. ‘Framework’ tab

Conceptual framework						
Potential		Your conceptual framework				
Item	Code		Dimension/indicator	Supra-dimension	Weight	Direction
Index	index	1	index			
Sub-indices	si.1	2	si.1	Index	1	1
	si.2	3	si.2	Index	1	1
	si.3	–	–	–	–	–
Pillars	p.01	4	p.01	si.1	1	1
	p.02	5	p.02	si.1	1	1
	p.03	6	p.03	si.1	1	1
	p.04	7	p.04	si.2	1	1
	p.05	–	–	–	–	–
	p.06	–	–	–	–	–
	p.07	–	–	–	–	–
	p.08	–	–	–	–	–
	p.09	–	–	–	–	–
	p.10	–	–	–	–	–
	p.11	–	–	–	–	–
Sub-pillars	sp.01	8	sp.01	p.01	1	1
	sp.02	9	sp.02	p.01	1	1
	sp.03	10	sp.03	p.01	1	1
	sp.04	11	sp.04	p.02	1	1
	sp.05	12	sp.05	p.02	1	1
	sp.06	13	sp.06	p.02	1	1
	sp.07	14	sp.07	p.03	1	1
	sp.08	15	sp.08	p.03	1	1
	sp.09	16	sp.09	p.03	1	1
	sp.10	17	sp.10	p.04	1	1
	sp.11	–	–	–	–	–
	sp.12	–	–	–	–	–
	sp.13	–	–	–	–	–
Global Innovation Index Innovation Input Sub-Index Innovation Output Sub-Index Institutions Human capital and research Infrastructure Market sophistication Political environment Regulatory environment Business environment Education Tertiary education Research and development (R&D) Information and communication technologies (ICT) General infrastructure Ecological sustainability Credit						

Source: JRC, 2017.

In this tab, the user should:

- Report the desired relative weights assigned to each dimension within its respective supra-dimension (cells in blue); the COIN tool does not require weights to add up to one (summing to one is done “automatically” within the COIN tool).
- Report the names of dimensions.

Notes (1) The direction of each dimension is assumed to be one (i.e. the higher the score, the better). If it is not the case, then the COIN tool will not function properly.

2.2 Treatment of outliers (green tabs)

2.2.1 Original dataset – detection of outliers

The COIN tool extracts the information provided in the tab “Database” and performs a series of computations and conditional formatting:

- The COIN tool detects zero values, missing data, and negative values.
- For each indicator, it calculates descriptive statistics: missing values, min, max, mean, standard deviation, skewness, kurtosis, median and first and third quartile.
- For each unit, it calculates the indicator coverage.

Indicators with potential outliers are detected by checking their third and fourth moments, i.e. absolute *skewness* > 2 AND *kurtosis* > 3.5 (the COIN tool includes an option to change these values). The COIN tool also detects potential outliers on the basis of the interquartile range, but this is for reference only.

Indicators with outliers should be treated either by winsorization or by transformation of the indicator.

Figure 3. ‘Original’ tab

ORIGINAL DATASET		DESCRIPTIVE STATISTICS																				
Number of indicators:	38	Missing values (%)	0%	0%	2%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
Number of units:	50	Missing values (n)	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
- check values of zero	0.0	Min	-1.30	-0.58	6.38	-0.20	-0.46	8.00	66.50	24.60	56.90	1.82	15.75	11.85	373.09	6.52	10.53	11.43	0.25	0.24	47.41	
- check negative values	-0.3	Max	1.38	2.25	73.07	1.93	1.96	33.86	100.00	98.30	98.90	8.96	45.24	19.67	576.84	21.87	103.11	36.66	41.41	40.54	13101.23	
- check missing data	n/a	Mean	0.71	1.12	20.93	0.9	1.09	14.57	87.42	65.02	78.69	5.29	25.26	15.53	487.08	11.65	60.56	21.75	8.92	4.03	4517.21	
		Standard deviation	0.55	0.70	13.37	0.59	0.67	7.36	7.41	23.81	10.95	1.48	5.66	1.80	42.80	3.10	19.78	6.36	10.77	6.50	3097.92	
Criteria for absolute skewness:	2	Absolute skewness > 2	-1.42	-0.62	1.70	-0.44	-0.56	0.89	-1.03	-0.08	-0.03	0.18	1.12	0.14	-0.68	0.90	-0.51	0.70	1.91	4.41	0.64	
Criteria for kurtosis:	3.5	Kurtosis > 3.5	2.91	-0.20	4.22	-0.65	-0.63	-0.44	1.17	-1.51	-0.88	0.21	2.74	0.11	0.38	1.41	0.74	-0.29	3.01	22.12	0.12	
		Abs skew > 2 & kurt > 3.5																			1	
		Indicators with outliers																			1	
		First quartile	0.52	0.69	10.17	0.66	0.67	8.00	83.23	43.23	70.23	4.37	21.84	14.26	475.22	9.71	54.30	16.15	1.81	1.44	2030.56	
		Median	0.85	1.20	18.24	1.10	1.12	11.38	88.85	61.90	79.00	5.12	24.99	15.62	496.04	11.32	62.15	20.51	4.30	2.19	4436.83	
		Third quartile	1.12	1.67	26.16	1.60	1.69	20.03	92.15	87.78	86.90	6.30	28.09	16.69	512.77	13.73	71.91	25.23	11.58	4.00	6268.40	
Interquartile range factor:	2	Value < A	-0.66	-1.26	-21.81	-1.23	-1.38	-16.06	65.38	-45.88	36.88	0.51	9.33	9.39	400.12	1.67	19.09	-2.02	-17.72	-3.67	-6445.13	
		Value > B	2.30	3.62	58.14	3.48	3.74	44.09	110.00	176.88	120.25	10.16	40.60	21.56	587.86	21.77	107.12	43.39	31.11	9.11	14744.10	
		Weight	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
		Direction	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
		Sub-index	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	
		Pillar	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	
		Sub-pillar	sp.01	sp.01	sp.01	sp.02	sp.02	sp.02	sp.03	sp.03	sp.03	sp.04	sp.04	sp.04	sp.04	sp.04	sp.05	sp.05	sp.05	sp.06	sp.06	
Minimum indicator coverage:	65%	Indicator name	Political i Government Press free Regulator Rule of la Cost of re Ease of st Ease of re Ease of re Public ex School lif Assessme Pupil-tea Tertiary e Graduate Tertiary i Grosser Research Gros																			
Coverage	Unit name	ind.01	ind.02	ind.03	ind.04	ind.05	ind.06	ind.07	ind.08	ind.09	ind.10	ind.11	ind.12	ind.13	ind.14	ind.15	ind.16	ind.17	ind.18	ind.19	ind.20	
94.7% CHE	unit.001	1.3	1.9	9.9	1.6	1.8	10.1	86.0	50.8	87.0	4.8	27.6	15.7	517.0	n/a	54.8	19.8	15.4	2.5	6057.4		
97.4% SWE	unit.002	1.3	2.0	9.2	1.8	1.9	14.4	92.6	79.4	78.8	6.8	31.4	16.0	495.6	9.7	73.8	25.4	6.9	2.5	7807.0		
97.4% GBR	unit.003	0.4	1.5	16.9	1.6	1.7	8.4	88.4	93.9	87.4	5.1	25.7	16.7	500.1	14.3	59.7	22.4	15.7	0.6	6363.4		
94.7% NLD	unit.004	1.1	1.8	6.5	1.8	1.8	8.7	89.1	94.1	83.4	n/a	26.0	17.0	518.8	13.7	65.4	14.0	4.3	1.3	3902.3		
92.1% USA	unit.005	0.5	1.4	18.2	1.5	1.6	8.0	89.8	86.5	76.2	n/a	21.8	16.8	496.4	13.8	94.8	15.5	3.4	0.2	n/a		
100.0% FIN	unit.006	1.4	2.2	6.4	1.8	2.0	10.1	93.2	95.1	85.3	6.3	29.6	16.9	543.5	9.6	93.7	31.8	4.6	2.3	10655.8		
89.5% HKG	unit.007	1.0	1.7	26.2	1.9	1.5	8.0	95.8	86.2	96.3	2.8	18.9	15.8	545.6	17.8	60.4	34.7	6.6	7.3	3293.4		
84.2% SGP	unit.008	1.2	2.2	43.4	1.8	1.7	8.0	95.9	96.8	95.0	3.0	n/a	n/a	543.2	14.9	n/a	n/a	20.2	n/a	7188.0		
97.4% DNK	unit.009	1.1	2.2	7.1	1.9	1.9	8.0	92.4	92.3	90.0	8.1	34.8	13.2	499.2	n/a	74.4	19.3	7.5	1.6	9861.2		
92.1% IRL	unit.010	1.0	1.4	10.1	1.6	1.8	8.0	92.7	92.8	93.5	7.1	n/a	18.7	496.9	n/a	66.2	23.2	7.0	6.7	4748.7		

Source: JRC, 2017.

Notes (1) It is recommended to require at least 65 percent indicator coverage per unit and dimension (this requirement can be relaxed or stricter depending on the degree of correlation between indicators within a dimension).

(2) Excel assigns a value of 0 to blank cells, it is therefore crucial to double check for blanks that could be taken as zero values in original data sources.

2.2.2 Winsorization

This tab helps the user to treat indicators with skewness > 2 AND kurtosis > 3.5 AND less than 5 outliers by winsorization.

Winsorizing implies transforming the statistical series by limiting its extreme values (at the upper, lower or both ends) by assigning them the next best value. The method is usually used in the presence of few outlier values (roughly 5 percent of units).

- For problematic indicators detected in the tab "OD", the COIN tool winsorizes 1 to 5 outlier values; the process stops at the level where absolute skewness and kurtosis enter into the required ranges.
- When winsorization is not effective in dealing with outliers, the COIN tool reports the indicator as being a candidate for Box-Cox transformation.

Figure 4. 'Winsorization' tab

WINSORIZATION													
ORIGINAL DATASET		1											
Presence of outliers		1											
Skewness (LARGE v. SMALL values)		OK	LARGE	OK	OK	OK	OK	OK	OK	OK	LARGE	LARGE	OK
5 Max number of winsorized values (up to 5)		OK	LARGE	OK	OK	OK	OK	OK	OK	OK	LARGE	LARGE	OK
1	Winsorization level	none	transform	none	none	none	none	none	none	none	transform	transform	none
2	Winsorization level	none	transform	none	none	none	none	none	none	none	2	2	none
3	Winsorization level	none	transform	3	none	none	none	none	none	none	3	3	none
4	Winsorization level	none	transform	4	none	none	none	none	none	none	4	4	none
5	Winsorization level	none	transform	5	none	none	none	none	none	none	5	5	none
6	Winsorization level	none	transform	6	none	none	none	none	none	none	6	6	none
1	Large or small 1		12.2								25632.7	23445.9	
2	Large or small 2		12.2								25632.7	23445.9	
3	Large or small 3		12.2								20813.5	18317.9	
4	Large or small 4		7.9								18462.1	15795.3	
5	Large or small 5		7.3								16246.2	15671.8	
6	Large or small 6		7.2								15990.9	15473.8	
Winsorized datapoints			2								1	1	
Winsorization value			12.2								25632.7	23445.9	
Candidates for Box-Cox													
WINSORIZED DATASET													
Absolute skewness > 2		1.91	1.80	0.64	0.53	0.12	-0.42	0.02	0.06	0.21	1.58	1.44	-0.54
Kurtosis > 3.5		3.01	2.95	0.12	-0.53	-1.37	-0.10	-0.91	-1.00	-1.10	2.52	1.89	-0.38
Abs skew > 2 & kurt > 3.5													8.94
Unit/Indicator		ind.17	ind.18	ind.19	ind.20	ind.21	ind.22	ind.23	ind.24	ind.25	ind.26	ind.27	ind.28
CHE	unit.001	15.4	2.5	6057.4	2.9	82.8	8.9	7.8	0.7	0.3	8049.7	8074.6	3.8
SWR	unit.002	6.9	2.5	7807.0	3.4	66.1	8.5	7.2	0.8	0.7	16246.2	14359.8	3.9
GBR	unit.003	15.7	0.6	6363.4	1.8	99.0	8.5	7.1	1.0	0.9	5807.4	5523.3	3.9
NLD	unit.004	4.3	1.3	3902.3	2.0	70.4	8.3	6.6	1.0	1.0	6733.8	7013.1	4.0
USA	unit.005	3.4	0.2	n/a	2.8	98.9	7.5	5.4	1.0	0.9	13797.6	13156.2	3.9
FIN	unit.006	4.6	2.3	10655.8	3.8	55.0	7.7	5.8	0.9	0.7	13721.3	15795.3	4.1
HKG	unit.007	6.6	7.3	3293.4	0.8	83.8	9.2	8.2	n/a	n/a	5416.5	5923.3	4.1
SGP	unit.008	20.2	n/a	7188.0	2.1	55.0	8.4	7.1	1.0	0.9	8930.9	8306.3	4.1
DNK	unit.009	7.5	1.6	9861.2	3.1	68.0	8.4	6.9	0.9	0.6	6293.7	6068.4	4.0

Source: JRC, 2017.

2.2.3 Box-cox transformations

This tab helps the user to treat indicators with skewness > 2 AND kurtosis > 3.5 AND six or more outliers by a Box-Cox transformation, which transforms the whole series of values in a non-linear way.

Figure 5. 'Box-Cox' tab

BOX-COX TRANSFORMATIONS									
Indicators with outliers									
Name									
Type of transformation									
Absolute skewness > 2									
Kurtosis > 3.5									
Abs skew > 2 & kurt > 3.5									
Min									
Max									
Median									
Direction									
Unit/Indicator									
LN SQRT LNMED									
ind.03	ind.03LN	ind.03SQRT	ind.03LNMED						
#N/A	#N/A	#N/A	#N/A	CHE	unit.001				
#N/A	#N/A	#N/A	#N/A	SWE	unit.002				
#N/A	#N/A	#N/A	#N/A	GBR	unit.003				
#N/A	#N/A	#N/A	#N/A	NLD	unit.004				
#N/A	#N/A	#N/A	#N/A	USA	unit.005				
#N/A	#N/A	#N/A	#N/A	FIN	unit.006				
#N/A	#N/A	#N/A	#N/A	HKG	unit.007				
#N/A	#N/A	#N/A	#N/A	SGP	unit.008				
#N/A	#N/A	#N/A	#N/A	DNK	unit.009				
#N/A	#N/A	#N/A	#N/A	IRL	unit.010				
#N/A	#N/A	#N/A	#N/A	CAN	unit.011				
#N/A	#N/A	#N/A	#N/A	LUX	unit.012				
#N/A	#N/A	#N/A	#N/A	ISL	unit.013				
#N/A	#N/A	#N/A	#N/A	ISR	unit.014				
#N/A	#N/A	#N/A	#N/A	DEU	unit.015				
#N/A	#N/A	#N/A	#N/A	NOR	unit.016				
#N/A	#N/A	#N/A	#N/A	NZL	unit.017				
#N/A	#N/A	#N/A	#N/A	KOR	unit.018				
#N/A	#N/A	#N/A	#N/A	AUS	unit.019				
#N/A	#N/A	#N/A	#N/A	FRA	unit.020				
#N/A	#N/A	#N/A	#N/A	BEL	unit.021				
#N/A	#N/A	#N/A	#N/A	JPN	unit.022				

Source: JRC, 2017.

Formulas:

- new value = old value \wedge lambda if $-5 < \text{lambda} < 5$; and
- new value = $\ln(\text{old value})$ if $\text{lambda} = 0$ and old value > 0

Statistical packages check for the lambda value that provides the smallest standard deviation; but the Box-Cox power transformation is not a guarantee for normality, an analysis of skewness and kurtosis is still required.

The COIN tool includes three transformations based on Box-Cox:

Formulas:

- LN: In transformation such that new min = 0: new value = $\ln(\text{old value} - \text{old min} + 1)$
- SQRT: square root such that new min = 0: new value = $(\text{old value} - \text{old min}) \wedge 0.5$
- LNMED: In transformation and normalization such that min = 0, max = 1, median = 0.5:

$$\text{new value} = 0.5 [\ln [1 + (\text{old value} - \text{min}) (\text{max} + \text{min} - 2 \text{ sample median}) / ((\text{sample median} - \text{min}) \wedge 2)] / \ln [(\text{max} - \text{sample median}) / (\text{sample median} - \text{min})] * \text{direction} + 0.5 (1 - \text{direction})$$

The third transformation, LNMED, is akin to the following two steps: first, a linear normalization to the (0, 1) range; and second a non-linear transformation aimed at bringing the median to 0.5. By bringing the median to 0.5, this normalization procedure generally solves for potential outliers. Formula in two steps:

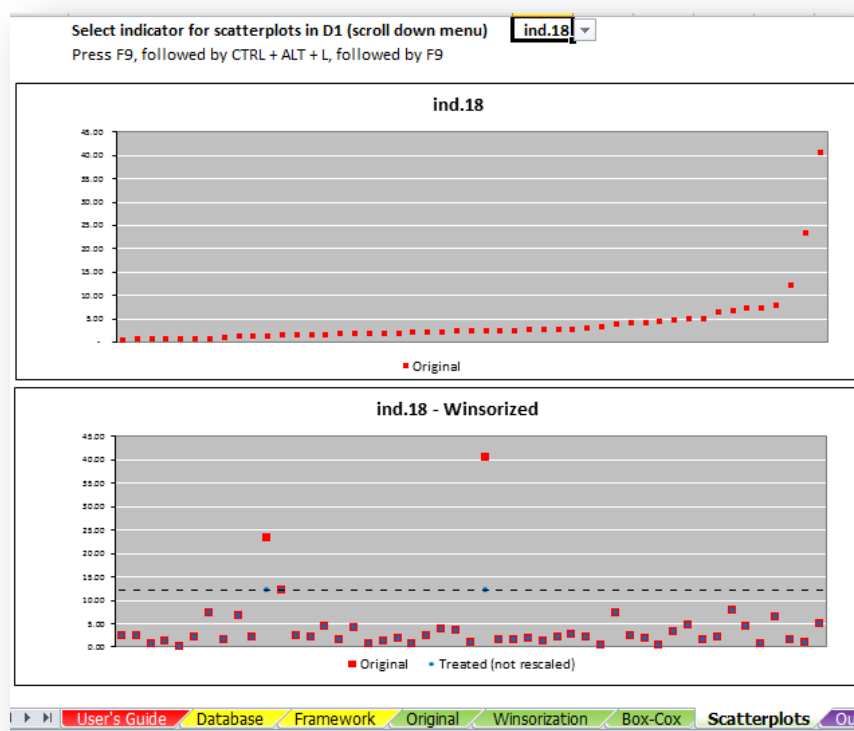
- Linear min-max: $Y = (\text{old value} - \text{min}) / (\text{max} - \text{min}) * \text{direction} + 0.5 (1 - \text{direction})$
- Non-linear transformation: $Z = \ln(1 + aY) / \ln(1 + a)$, where a is such that $Z(\text{sample median}) = 0.5$, so that $a = (1 - 2 \text{ sample median}) / \text{sample median}^2$

The COIN tool indicates which indicators still present problems, if any, for these an alternative transformation should be found outside of the COIN tool and copy-pasted in the corresponding column in the tab "Database".

2.2.4 Scatterplots

The tab "Scatterplots" includes a scroll down menu to visualize each indicator, as well as its winsorized and transformed versions. This tab helps to evidence the outliers.

Figure 6. 'Scatterplots' tab



Source: JRC, 2017.

2.3 Weight adjustments and final ranking (purple tabs)

2.3.1 Outlier free dataset – descriptive statistics

The tab “OutlierFree” recovers the information from the green tabs and constructs a new dataset without outliers. This dataset is used for the adjustment made to the framework itself, i.e. adjustment of weights (including deletion of indicators, i.e. weights of 0). Descriptive statistics are computed again.

Tabs linking to this dataset are coloured in purple.

Figure 7. ‘OutlierFree’ tab

OUTLIER FREE DATASET			DESCRIPTIVE STATISTICS						
			Missing values		-50	-50	-49	-50	-50
Number of units:	50		Min		-1.30	-0.58	6.38	-0.20	-0.46
Number of indicators:	38		Max		1.38	2.25	73.07	1.93	1.96
			Mean		0.71	1.12	20.93	1.09	1.09
			Standard deviation		0.55	0.70	13.37	0.59	0.67
			Skewness		-1.42	-0.62	1.70	-0.44	-0.56
			Kurtosis		2.91	-0.20	4.22	-0.65	-0.63
			Abs skew > 2 & kurt > 3.5						
Transformation, if any:			- Outlier free dataset						
- None	Original data		- Original dataset						
- WIN	Winsorized data		- WIN						
- LN	Box-Cox In		- LN						
- SQRT	Box-Cox square root		- SQRT						
- LNMED	In 0-1 median at 0.5		- LNMED						
			Transformation, if any						
Formatting of datapoints:									
- datapoints treated (> original)	2.0		Weight		1	1	1	1	1
- check values of zero	0.0		Direction		1	1	1	1	1
- check missing data	n/a		Sub-index		si.1	si.1	si.1	si.1	si.1
- check negative values	-0.3		Pillar		p.01	p.01	p.01	p.01	p.01
			Sub-pillar		sp.01	sp.01	sp.01	sp.02	sp.02
Winsorized	Minimum indicator coverage:	65%	Indicator name		Political stabil	Government ei	Press freedom	Regulatory qui	Rule of law
ind.18	Coverage		Unit/Indicator		ind.01	ind.02	ind.03	ind.04	ind.05
2.5	94.7%	CHE	unit.001		1.3	1.9	9.9	1.6	1.8
2.5	97.4%	SWE	unit.002		1.3	2.0	9.2	1.8	1.9
0.6	97.4%	GBR	unit.003		0.4	1.5	16.9	1.6	1.7
1.3	94.7%	NLD	unit.004		1.1	1.8	6.5	1.8	1.8
0.2	92.1%	USA	unit.005		0.5	1.4	18.2	1.5	1.6
2.3	100.0%	FIN	unit.006		1.4	2.2	6.4	1.8	2.0
7.3	89.5%	HKG	unit.007		1.0	1.7	26.2	1.9	1.5
n/a	84.2%	SGP	unit.008		1.2	2.2	43.4	1.8	1.7
1.6	97.4%	DNK	unit.009		1.1	2.2	7.1	1.9	1.9
Winsorization	Box-Cox	Scatterplots	OutlierFree	Correl	Rebal				

Source: JRC, 2017.

2.3.2 Indicator correlations and prospective weights

The COIN Tool calculates correlations between indicators (Pearson coefficients r), taking into account the direction of effects:

- At this point all correlations are expected to be positive. Negative correlations imply either that the desired direction of the indicator is wrong; that there are trade-offs between indicators; that the sample is too small and not representative; or that there is random correlation (if the level of correlation is low). It is desirable not to have negative correlations within the same dimension. Note, however, that small samples might lead to spurious negative correlations.
- In composite indicators, weights must be understood as ‘scaling coefficients’ (as opposed to ‘importance coefficients’), with the aim of arriving at dimension scores that are balanced in their underlying components.
 - The user may decide to eliminate indicators that are randomly associated to any of the remaining indicators in the dimension (e.g. assign a weight of 0).
 - Highly collinear indicators ($r > 0.92$ roughly) within a given dimension need to be treated (either by eliminating one of the two, or counting them as a single

indicator, i.e. adjusting their relative weight); otherwise they will influence all principal component analysis and dominate the unit scores in the respective dimension.

Figure 8. 'Correl' tab

CORRELATIONS - OUTLIER FREE DATASET											
High and negative correlation		-0.5									
High and positive correlation		0.5									
Highly collinear, same sub-pillar		0.92									
Prospective weights		1	1	1	1	1	1	1	1	1	1
Initial weights		1	1	1	1	1	1	1	1	1	1
Different sub-index		sl.1	sl.1	sl.1	sl.1	sl.1	sl.1	sl.1	sl.1	sl.1	sl.1
Same pillar		p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01
Same sub-pillar		sp.01	sp.01	sp.01	sp.02	sp.02	sp.02	sp.03	sp.03	sp.03	sp.04
Direction (good = 1, bad = -1)		1	1	1	1	1	1	1	1	1	1
Name		Political stability and absence of violence/terrorism	Government effectiveness	Press freedom (lack of)	Regulatory quality	Rule of law	Cost of redundancy dismissal	Ease of starting a Business (distance to frontier)	Ease of resolving Insolvency (distance to frontier)	Ease of paying Taxes (distance to frontier)	Expenditure on education per pupil
Name	Indicator	ind.01	ind.02	ind.03	ind.04	ind.05	ind.06	ind.07	ind.08	ind.09	ind.10
Political stability and absence of violence/terrorism	ind.01	1.00	0.62	0.51	0.63	(0.45)	0.27	0.46	0.26	0.16	0.15
Government effectiveness	ind.02	0.62	1.00	0.87	0.93	(0.37)	0.46	0.75	0.38	0.28	0.11
Press freedom (lack of)	ind.03			1.00	(0.63)	(0.66)	0.33	(0.28)	(0.45)	0.02	(0.61)
Regulatory quality	ind.04	0.51	0.87	(0.63)	1.00	0.90	(0.40)	0.48	0.63	0.33	0.16
Rule of law	ind.05	0.63	0.93	(0.66)	0.90	1.00	(0.36)	0.41	0.74	0.40	0.31
Cost of redundancy dismissal	ind.06	(0.45)	(0.37)	0.33	(0.40)	(0.36)	1.00	(0.40)	(0.39)	(0.07)	(0.23)
Ease of starting a Business (distance to frontier)	ind.07	0.27	0.46	(0.28)	0.48	0.41	(0.40)	1.00	0.44	0.29	0.13
Ease of resolving Insolvency (distance to frontier)	ind.08	0.46	0.75	(0.45)	0.63	0.74	(0.39)	0.44	1.00	0.24	0.28
Ease of paying Taxes (distance to frontier)	ind.09	0.26	0.38	0.02	0.33	0.40	(0.07)	0.29	0.24	1.00	(0.19)
Expenditure on education per pupil	ind.10	0.16	0.28	(0.61)	0.16	0.31	(0.23)	0.13	0.28	(0.19)	1.00
Public expenditure on education per pupil	ind.11	0.15	0.11	(0.36)	(0.00)	0.07	(0.23)	0.14	0.20	(0.18)	0.68
School life expectancy	ind.12	0.40	0.56	(0.53)	0.55	0.65	(0.37)	0.49	0.64	0.12	0.29
Assessment in reading, mathematics, and science	ind.13	0.22	0.58	(0.14)	0.51	0.51	(0.20)	0.19	0.59	0.07	0.13
Pupil-teacher ratio, secondary	ind.14	(0.04)	0.13	0.23	0.15	0.07	0.02	0.03	0.09	0.13	(0.19)
Tertiary enrolment	ind.15	0.20	0.45	(0.44)	0.45	0.45	(0.31)	0.52	0.58	(0.05)	0.37
Graduates in science and engineering	ind.16	(0.12)	0.04	0.38	(0.02)	0.02	0.38	0.09	0.00	0.49	(0.42)
Tertiary inbound mobility	ind.17	0.38	0.34	(0.07)	0.19	0.25	(0.11)	0.11	0.09	0.43	(0.15)

Source: JRC, 2017.

The COIN tool allows users to adjust relative weights (row: "prospective weights") on the basis of this analysis. These prospective weights are reproduced in the tab "Correl rebalancing" (explanations below); the final determination of relative weights needs to be made in the context of the computation of the index.

Note: (1) Correlations of raw data adjusted for direction and outliers are the same as z-score and min-max correlations.

2.3.3 Adjustment of weights on the basis of upper-level correlations

The overall purpose of this tab is to help the user to arrive at a model that is balanced in its underlying components, i.e. with correlations of dimensions with its components that are of a similar range. Under somewhat strong assumptions, squared correlation coefficients give an indication of explained variance.

Figure 9. 'Rebalancing' tab

CHOICE OF NORMALIZATION

Minmax

* If minmax is selected:

- Desired mir

- Desired max

- Desired average

- Desired standard deviation

* If z-score is selected:

CORRELATIONS WITH SUPRA-DIMENSIONS - WEIGHTED ARITHMETIC AVERAGES

Indicator	ind.01	ind.02	ind.03	ind.04	ind.05	ind.06	ind.07	ind.08	ind.09	ind.10	ind.11	ind.12	ind.13	ind.14	ind.15	ind.16	ind.17	ind.18
Sub-pillar	sp.01	sp.01	sp.01	sp.02	sp.02	sp.02	sp.03	sp.03	sp.03	sp.04	sp.04	sp.04	sp.04	sp.04	sp.05	sp.05	sp.05	sp.05
Initial weights	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Initial correl	0.72	0.79	(0.22)	0.82	0.84	0.15	0.73	0.81	0.67	0.66	0.43	0.68	0.70	0.29	0.07	0.61	0.66	0.62
Prospective weights (from tab "C")	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Adjusted weights	0.5	0.75	1	0.5	0.5	1	1	1	1	0.75	1	1	0.5	0.5	0.5	1	0.5	0.5
New correl	0.45	0.63	0.16	0.49	0.52	0.59	0.73	0.81	0.67	0.73	0.54	0.72	0.59	0.12	0.02	0.82	0.57	0.49
Pillar	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02
Initial weights	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Initial correl	0.59	0.92	(0.44)	0.82	0.90	(0.22)	0.56	0.78	0.59	0.36	0.17	0.65	0.65	0.19	0.64	0.20	0.16	0.06
New correl	0.49	0.84	(0.28)	0.71	0.80	(0.17)	0.60	0.77	0.66	0.34	0.19	0.66	0.60	0.16	0.62	0.30	0.18	0.09
Sub-index	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1
Initial correl	0.47	0.89	(0.43)	0.81	0.88	(0.30)	0.54	0.80	0.46	0.15	0.03	0.63	0.63	0.18	0.56	0.29	0.25	0.01
New correl	0.47	0.89	(0.43)	0.81	0.88	(0.30)	0.54	0.80	0.46	0.15	0.03	0.63	0.63	0.18	0.56	0.29	0.25	0.01
Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index
Initial correl	0.28	0.73	(0.32)	0.62	0.68	(0.16)	0.32	0.70	0.21	0.25	0.20	0.45	0.67	0.18	0.51	0.18	0.06	(0.09)
New correl	0.27	0.72	(0.36)	0.62	0.68	(0.19)	0.34	0.71	0.14	0.31	0.25	0.49	0.69	0.14	0.55	0.14	0.02	(0.08)
Sub-pillar	sp.01	sp.02	sp.03	sp.04	sp.05	sp.06	sp.07	sp.08	sp.09	sp.10								
Pillar	p.01	p.01	p.01	p.02	p.02	p.02	p.03	p.03	p.03	p.04								
Initial weights	1	1	1	1	1	1	1	1	1	1								
Initial correl	0.77	0.82	0.89	0.75	0.46	0.90	0.90	0.70	0.49	1.00								
Adjusted weights	0.75	0.8	1	1	1	0.95	0.95	1	0.8	0.9								
New correl	0.67	0.52	0.93	0.71	0.51	0.85	0.69	0.69	0.69	1.00								
Sub-index	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.1	si.2								
Initial correl	0.65	0.76	0.83	0.61	0.46	0.85	0.88	0.68	0.30	1.00								
New correl	0.47	0.44	0.85	0.59	0.49	0.85	0.81	0.78	0.32	1.00								
Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index								
Initial correl	0.49	0.63	0.59	0.65	0.23	0.89	0.74	0.62	0.22	0.89								
Index	0.36	0.41	0.57	0.64	0.22	0.89	0.68	0.65	0.24	0.93								
Pillar	p.01	p.02	p.03	p.04														
Sub-index	si.1	si.1	si.1	si.2														
Initial weights	1	1	1	1														
Initial correl	0.91	0.32	0.31	1.00														
Adjusted weights	0.5	0.75	0.5	0.75														
New correl	0.87	0.94	0.81	1.00														
Index	Index	Index	Index	Index														
Initial correl	0.69	0.88	0.77	0.89														
New correl	0.62	0.86	0.66	0.93														
Sub-index	si.1	si.2																
Index	Index	Index																
Initial weights	1	1																
Initial correl	0.85	0.89																
Adjusted weights	1	1																
New correl	0.83	0.93																

pal Winsorization Box-Cox Scatterplots OutlierFree Correl Rebalancing Ranking Heatmap

Source: JRC, 2017.

Composite indicator aggregates need to be computed for the purpose of adjusting weights:

- First, normalize each indicator taking into account the direction of indicators. Two options are available in the tab: min-max scores and z-scores (details in heading 4 Normalization). These computations are included in the hidden tabs "AggOldWeights" and "AggNewWeights").
- Second, compute all aggregates. The COIN tool uses weighted arithmetic averages, widely used in constructing composite indicators (details in heading 5 Aggregates).
- Third, compute correlations of each indicator/dimension with its supra-dimension(s).

Formula: Correlation = correlation (ind.xx, dim.yy)

Weights are then adjusted as follows:

- Weighting down dimensions with HIGH correlations (example: weight of 0.5 instead of 1);
- Weighting up dimensions with LOW correlations (example: weight of 2 instead of 1);
- Assign weights of 0 for indicators with negative correlations or correlations close to 0.
- Weights do not need to add up to 1 (they are “internally” adjusted to a unity sum).

2.3.4 Ranking with adjusted weights

The tab “Ranking” presents the ranking and scores computed with adjusted weights from the outlier free dataset. There the ranking with initial weights is also reported, together with the difference in ranks between the two for each unit.

Figure 10. 'Ranking' tab

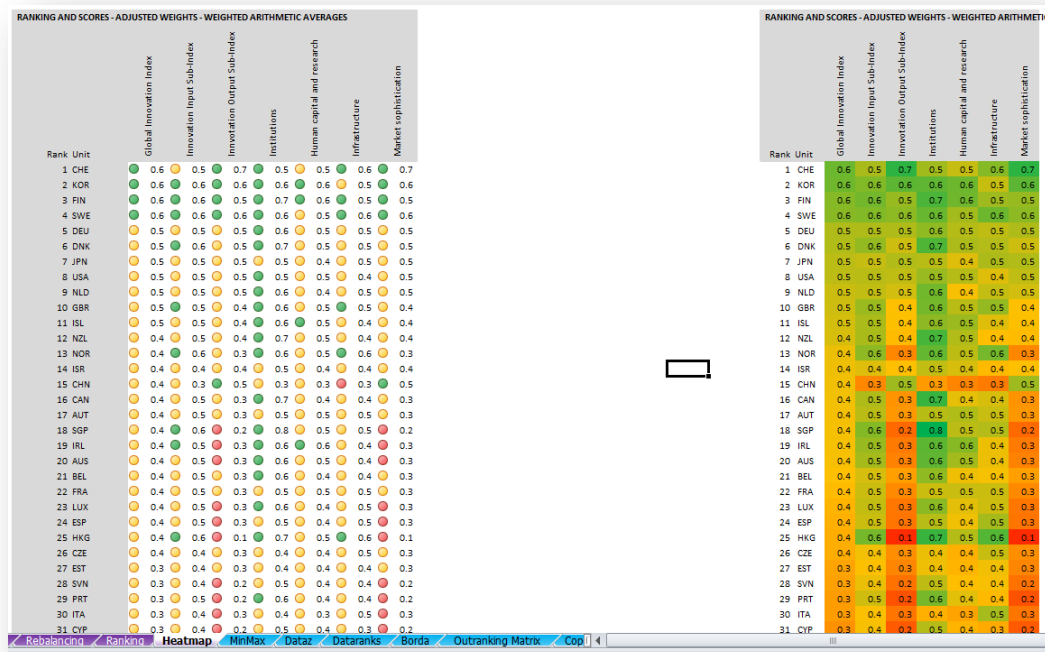
RANKING AND SCORES - ADJUSTED WEIGHTS - WEIGHTED ARITHMETIC AVERAGES																										
Minimax [0, 1]																										
		Global Innovation Index				Innovation Input Sub-Index		Innovation Output Sub-Index		Human capital and research			Market		Political environment		Regulatory environment		Business environment		Education		Tertiary education			
Name	Name Unit/Indicator	New weights	Initial weights	Difference	Rank	Index	si-1	si-2	Institutions	g-01	g-02	Infrastructure	sophistication	g-01	g-02	g-03	g-04	g-01	g-02	g-03	g-04	g-05	g-06	g-07		
CHE	unit.001	1	2			0.61	0.52	0.71	0.53	0.47	0.57	0.71	0.53	0.49	0.55	0.48	0.54	0.55	0.44	0.55	0.48	0.54	0.58	0.49		
KOR	unit.018	2	1	-1		0.60	0.58	0.63	0.63	0.61	0.47	0.63	0.46	0.66	0.74	0.51	0.58	0.65	0.74	0.49	0.51	0.58	0.56	0.56		
FIN	unit.006	3	3	0	0	0.57	0.60	0.55	0.66	0.60	0.53	0.55	0.56	0.52	0.81	0.53	0.61	0.68	0.53	0.61	0.56	0.53	0.43			
SWE	unit.002	4	4	0	0	0.57	0.58	0.56	0.62	0.53	0.61	0.56	0.53	0.58	0.51	0.49	0.51	0.49	0.51	0.57	0.49	0.51	0.49			
DEU	unit.015	5	6	1	0.51	0.51	0.55	0.46	0.55	0.51	0.50	0.46	0.53	0.50	0.53	0.50	0.53	0.50	0.53	0.50	0.53	0.55	0.32			
DNK	unit.009	6	5	-1	0.51	0.51	0.55	0.46	0.55	0.51	0.50	0.46	0.53	0.50	0.53	0.50	0.53	0.50	0.53	0.50	0.53	0.55	0.32			
JPN	unit.022	7	9	2	0.49	0.48	0.51	0.50	0.44	0.44	0.51	0.51	0.46	0.44	0.31	0.55	0.41	0.55	0.41	0.55	0.41	0.55	0.37			
USA	unit.005	8	7	-1	0.49	0.49	0.49	0.49	0.54	0.50	0.44	0.49	0.47	0.41	0.66	0.46	0.48	0.49	0.75	0.53	0.20	0.46	0.26			
NLD	unit.004	9	8	-1	0.47	0.48	0.46	0.46	0.60	0.40	0.48	0.46	0.48	0.49	0.75	0.53	0.20	0.46	0.48	0.49	0.75	0.53	0.20			
GBR	unit.003	10	11	1	0.46	0.39	0.50	0.56	0.54	0.39	0.46	0.44	0.39	0.46	0.44	0.39	0.46	0.44	0.39	0.46	0.44	0.39	0.46			
ISL	unit.013	11	10	-1	0.45	0.52	0.39	0.56	0.54	0.44	0.39	0.48	0.40	0.70	0.66	0.44	0.40	0.70	0.66	0.44	0.40	0.70	0.66			
NZL	unit.017	12	12	0	0.45	0.52	0.38	0.67	0.50	0.39	0.38	0.53	0.49	0.86	0.66	0.36	0.49	0.86	0.66	0.36	0.49	0.86	0.66			
ISR	unit.016	13	13	0	0.42	0.56	0.28	0.62	0.49	0.60	0.28	0.50	0.45	0.81	0.66	0.31	0.49	0.81	0.66	0.31	0.49	0.81	0.66			
NOR	unit.014	14	16	2	0.41	0.44	0.39	0.48	0.45	0.38	0.39	0.39	0.71	0.41	0.80	0.37	0.49	0.42	0.54	0.47	0.49	0.51	0.35			
CHN	unit.035	15	15	0	0.41	0.29	0.53	0.22	0.28	0.26	0.53	0.58	0.38	0.10	0.39	0.07	0.41	0.39	0.10	0.39	0.07	0.41	0.39			
CAN	unit.011	16	17	1	0.41	0.51	0.31	0.69	0.43	0.45	0.31	0.42	0.49	0.32	0.49	0.32	0.49	0.32	0.49	0.32	0.49	0.32	0.49			
AUT	unit.023	17	19	2	0.40	0.49	0.31	0.50	0.51	0.47	0.31	0.49	0.42	0.54	0.47	0.15	0.40	0.42	0.54	0.47	0.15	0.40	0.42			
SGP	unit.008	18	14	-4	0.40	0.57	0.23	0.77	0.49	0.50	0.23	0.78	0.46	0.92	0.46	0										
IRL	unit.010	19	21	2	0.40	0.54	0.26	0.63	0.57	0.42	0.26	0.45	0.45	0.86	0.77	0.45	0.45	0.86	0.77	0.45	0.45	0.86	0.77			
AUS	unit.019	20	18	-2	0.40	0.52	0.27	0.63	0.53	0.42	0.27	0.51	0.53	0.76	0.55	0.34	0.40	0.76	0.55	0.34	0.40	0.76	0.55			
BEL	unit.021	21	22	1	0.48	0.39	0.40	0.56	0.40	0.41	0.39	0.40	0.49	0.37	0.70	0.50	0.27	0.49	0.37	0.70	0.50	0.27	0.49			
FRA	unit.020	22	23	1	0.38	0.47	0.29	0.47	0.47	0.47	0.29	0.49	0.43	0.47	0.40	0.41	0.43	0.47	0.40	0.41	0.43	0.47	0.40			
LUX	unit.012	23	24	1	0.37	0.48	0.25	0.56	0.43	0.46	0.25	0.49	0.74	0.53	0.27	0.73	0.53	0.27	0.73	0.53	0.27	0.73	0.53			
ESP	unit.026	24	26	2	0.36	0.47	0.25	0.50	0.41	0.52	0.25	0.40	0.51	0.57	0.44	0.39	0.40	0.51	0.57	0.44	0.39	0.40	0.51			
HKG	unit.007	25	20	-5	0.36	0.60	0.12	0.69	0.50	0.65	0.12	0.59	0.45	0.88	0.40	0.63	0.40	0.88	0.40	0.63	0.40	0.88	0.40			
CZE	unit.028	26	27	1	0.36	0.41	0.30	0.42	0.30	0.41	0.30	0.41	0.36	0.35	0.37	0.37	0.35	0.36	0.35	0.37	0.35	0.37	0.35			
EST	unit.025	27	25	-2	0.34	0.39	0.28	0.42	0.37	0.41	0.28	0.39	0.45	0.42	0.46	0.33	0.42	0.45	0.42	0.46	0.33	0.42	0.46			
SVN	unit.030	28	28	0	0.33	0.42	0.25	0.49	0.39	0.40	0.25	0.46	0.40	0.35	0.39	0.48	0.35	0.39	0.48	0.35	0.39	0.48	0.35			
PRT	unit.034	29	30	1	0.33	0.46	0.19	0.59	0.43	0.38	0.19	0.42	0.72	0.64	0.46	0.38	0.46	0.72	0.64	0.46	0.38	0.46	0.38			
ITA	unit.029	30	31	1	0.32	0.40	0.25	0.36	0.34	0.52	0.25	0.41	0.20	0.40	0.40	0.41	0.20	0.40	0.40	0.41	0.20	0.40	0.41			
CYP	unit.037	31	32	1	0.30	0.40	0.20	0.30	0.50	0.37	0.20	0.35	0.45	0.32	0.37	0.40	0.32	0.37	0.40	0.32	0.37	0.40	0.32			
BRB	unit.047	32	30	-2	0.30	0.32	0.28	0.56	0.34	0.04	0.28	0.32	0.28	0.42	0.40	0.43	0.28	0.42	0.40	0.43	0.28	0.42	0.40			
MDA	unit.045	33	34	1	0.27	0.22	0.33	0.28	0.27	0.08	0.33	0.23	0.31	0.30	0.30	0.47	0.23	0.31	0.30	0.30	0.47	0.23	0.31			
LTU	unit.040	34	36	2	0.27	0.39	0.15	0.47	0.32	0.40	0.15	0.39	0.58	0.47	0.38	0.34	0.47	0.38	0.34	0.47	0.38	0.34	0.47			
HRV	unit.031	35	35	0	0.27	0.32	0.21	0.40	0.25	0.36	0.21	0.42	0.29	0.43	0.30	0.27	0.43	0.30	0.27	0.43	0.30	0.27	0.43			
HUN	unit.037	36	39	3	0.27	0.35	0.18	0.43	0.29	0.36	0.18	0.45	0.38	0.43	0.40	0.21	0.43	0.43	0.40	0.21	0.43	0.40	0.21			
SVK	unit.046	37	41	4	0.26	0.36	0.17	0.40	0.37	0.40	0.17	0.40	0.37	0.40	0.37	0.40	0.37	0.40	0.37	0.40	0.37	0.40	0.37			
POL	unit.049	38	38	0	0.26	0.33	0.19	0.41	0.28	0.32	0.19	0.39	0.47	0.40	0.39	0.22	0.40	0.39	0.22	0.40	0.39	0.22	0.40			
Free	Correl	Rebalancing	Ranking	Heatmap	MinMax	Datz	Dataranks	Borda	Outranking	Matrix	Coop	◀														

Source: JRC, 2017.

2.3.5 Heatmap of scores with adjusted weights

The tab "Heatmap" includes three examples of visual presentation of the final ranking and scores for index, sub-indices and pillars. These charts are using conditional formatting.

Figure 11. 'Heatmap' tab



Source: JRC, 2017.

3 Scenaria (blue tabs)

The tabs that follow are aimed at assessing the robustness and sensitivity of rankings to changes in modelling assumptions. Excel only allows for a limited number of assessments, advanced featured (Section 4) are presented for completeness, but other statistical packages should be used.

3.1 Normalization

3.1.1 Min-max normalization

Normalization is required to obtain indicator scores and compute composite indicator aggregates. To normalise indicators, the most commonly used is min-max normalization; at the indicator level, the direction of effects need to be taken into account.

The discussion of aggregates is left for the heading "Aggregates" below, however note that geometric averaging necessitates strictly positive values; this implies that normalized scores need to be strictly positive (for example set a minimum at 0.1).

Formulas:

- Normalization in the range [0, 1]: $\text{new value} = (\text{old value} - \text{min}) / (\text{max} - \text{min}) * \text{direction} + 0.5 * (1 - \text{direction})$
- Normalization in the range [desired min, desired max]: $\text{new value} = [(\text{old value} - \text{min}) / (\text{max} - \text{min}) * \text{direction} + 0.5 * (1 - \text{direction})] * (\text{desired max} - \text{desired min}) + \text{desired min}$

3.1.2 Z-score normalization

Z-score is another widely used normalization method; at the indicator level, the direction of effects need to be taken into account as well.

The discussion of aggregates is left for the heading "Aggregates" below, however note that geometric averaging necessitates strictly positive values; this implies that normalized scores need to be strictly positive (for example set a minimum at 0.1). Z-scores have mean 0 and standard deviation 1; to obtain strictly positive values the mean has to be increased (for example to 5 or even 10 as some outliers in the negative tail of the distribution might still get negative values).

Formulas:

- [mean 0, std 1]: $\text{z-score} = (\text{old value} - \text{indicator mean}) / \text{indicator std} * \text{direction}$
- [desired mean, desired std]: $\text{new value} = (\text{old value} - \text{indicator mean}) / \text{indicator std} * \text{direction} * \text{desired std} + \text{desired mean}$

3.2 Aggregation methods and rankings

Once the data has been normalized, to obtain scores and ranks the different indicators are aggregated into each supra-dimension (indicator scores into sub-pillar scores, sub-pillar scores into pillar scores, pillar scores into sub-index scores, and sub-pillar scores into the final index scores).

Several aggregation functions exist, the following are the formulas for the most commonly used (example for a total of M indicators):

3.2.1 Arithmetic and geometric averages

The “Minmax” and “Dataz” tabs compute weighted arithmetic for sub-pillar, pillar, sub-index and index scores (default scores). In addition, for index and sub-index scores, the tab computes arithmetic and geometric averages, for, in each case, new, equal and random weights.

- Arithmetic mean (equal weights): score = AVERAGE (normalised values)
- Weighted arithmetic mean (unequal or random weights): score = SUMPRODUCT (weights * normalised values)
- Geometric mean (equal weights): score = PRODUCT (normalised values) ^ (1 / M)
- Weighted geometric mean (unequal or random weights): score = EXP [SUMPRODUCT (weights, LN(normalised values))]

A ranking is then computed for each aggregate in the tab “Scenaria” (arithmetic mean rank, weighted geometric mean rank, etc.).

Figure 12. 'Minmax' tab

SCENARIO AND AGGREGATES - MIN-MAX NORMALIZATION - OUTLIER FREE DATASET																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															</	
--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	----	--

SCENARIO AND AGGREGATES - MIN-MAX																															
Minmax				Random weights		0.46		0.54		0.47		0.25		0.28		1.00															
- Desired min value		0				- Min		0.4		0.4		0.1		0.1		0.1		0.1													
- Desired max value		1				- Max		0.6		0.6		0.3		0.3		0.3		0.3													
* Taken from the tab "Rebalancing"										- Prior		0.50		0.58		0.25		0.13		0.15											
										- Posterior		0.46		0.54		0.47		0.25		0.28		1.00									
										Equal weights		1		1		1		1		1		1									
										New weights		1		1		0.5		0.75		0.5		0.75									
										Direction		1		1		1		1		1		1									
										Supra-dimension		Index		Index		s1.1		s1.1		s1.1		s1.2									
										Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Composite		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04							
										Unit/Indicator		Index		s1.1		s1.2		p.01		p.02		p.03		p.04</							

Figure 13. 'Datz' tab

SCENARIO AND AGGREGATES - Z-SCORE NORMALIZATION - OUTLIER FREE DATASET																																					
z-score																																					
- Desired average		5																																			
- Desired standard deviation		1																																			
* Taken from the tab "Rebalancing"																																					
	Average Weights Composite	Arithmetic New weights	Arithmetic Equal index	Arithmetic Random index	Geometric New weights	Geometric Equal index	Geometric Random index	Arithmetic New weights	Arithmetic Equal index	Arithmetic Random index	Geometric New weights	Geometric Equal index	Geometric Random index	Arithmetic New weights	Arithmetic Equal index	Arithmetic Random index	Geometric New weights	Geometric Equal index	Geometric Random index	Arithmetic New weights	Arithmetic Equal index	Arithmetic Random index	Geometric New weights	Geometric Equal index	Geometric Random index	Arithmetic New weights	Arithmetic Equal index	Arithmetic Random index	Geometric New weights	Geometric Equal index	Geometric Random index						
Unit name	Unit/composite	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2	si.1	si.2				
CHE	unit.001	5.84	5.84	5.86	5.82	5.82	5.85	5.46	5.48	5.54	5.45	5.47	5.53	6.21	6.21	6.21	6.21	6.21	6.21	6.21	6.21	6.21	6.21	6.21	6.21	6.21	6.21	6.21	6.21	6.21	6.21	6.21					
unit.002		5.75	5.75	5.76	5.75	5.75	5.76	5.63	5.63	5.68	5.62	5.64	5.68	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87					
GBR	unit.003	5.36	5.36	5.35	5.36	5.36	5.35	5.44	5.45	5.49	5.43	5.45	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49	5.49					
NLD	unit.004	5.44	5.44	5.45	5.43	5.43	5.45	5.28	5.31	5.35	5.28	5.31	5.35	5.59	5.59	5.59	5.59	5.59	5.59	5.59	5.59	5.59	5.59	5.59	5.59	5.59	5.59	5.59	5.59	5.59	5.59	5.59					
USA	unit.005	5.53	5.53	5.55	5.52	5.52	5.54	5.25	5.22	5.17	5.24	5.22	5.17	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81					
FIN	unit.006	5.85	5.85	5.86	5.85	5.85	5.86	5.72	5.70	5.65	5.71	5.69	5.65	5.98	5.98	5.98	5.98	5.98	5.98	5.98	5.98	5.98	5.98	5.98	5.98	5.98	5.98	5.98	5.98	5.98	5.98	5.98					
HKG	unit.007	5.34	5.34	5.31	5.32	5.32	5.29	5.79	5.86	6.01	5.77	5.84	6.00	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87	5.87					
SGP	unit.008	5.27	5.27	5.24	5.25	5.25	5.22	5.70	5.71	5.71	5.69	5.70	5.70	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85					
unit.009		5.69	5.69	5.70	5.69	5.69	5.70	5.57	5.57	5.57	5.57	5.57	5.57	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81	5.81					
IRL	unit.010	5.21	5.21	5.19	5.20	5.20	5.18	5.44	5.41	5.36	5.44	5.41	5.35	5.97	5.97	5.97	5.97	5.97	5.97	5.97	5.97	5.97	5.97	5.97	5.97	5.97	5.97	5.97	5.97	5.97	5.97	5.97					
CAN	unit.011	5.19	5.19	5.17	5.18	5.18	5.17	5.34	5.37	5.41	5.33	5.36	5.40	5.03	5.03	5.03	5.03	5.03	5.03	5.03	5.03	5.03	5.03	5.03	5.03	5.03	5.03	5.03	5.03	5.03	5.03	5.03					
LUX	unit.012	4.92	4.92	4.90	4.91	4.91	4.89	5.23	5.26	5.30	5.23	5.26	5.30	5.46	5.46	5.46	5.46	5.46	5.46	5.46	5.46	5.46	5.46	5.46	5.46	5.46	5.46	5.46	5.46	5.46	5.46	5.46					
ISL	unit.013	5.37	5.37	5.37	5.37	5.37	5.37	5.47	5.41	5.31	5.46	5.41	5.30	5.28	5.28	5.28	5.28	5.28	5.28	5.28	5.28	5.28	5.28	5.28	5.28	5.28	5.28	5.28	5.28	5.28	5.28	5.28					
ISR	unit.014	5.12	5.12	5.13	5.12	5.12	5.13	4.94	4.90	4.82	4.94	4.89	4.82	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30					
DEU	unit.015	5.53	5.53	5.55	5.53	5.53	5.54	5.31	5.30	5.29	5.31	5.30	5.29	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75					
NOR	unit.016	5.28	5.28	5.26	5.27	5.27	5.25	5.59	5.62	5.67	5.59	5.61	5.67	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98					
NZL	unit.017	5.28	5.28	5.27	5.28	5.28	5.26	5.43	5.42	5.38	5.42	5.41	5.36	5.13	5.13	5.13	5.13	5.13	5.13	5.13	5.13	5.13	5.13	5.13	5.13	5.13	5.13	5.13	5.13	5.13	5.13	5.13					
KOR	unit.018	5.69	5.69	5.70	5.68	5.68	5.70	5.53	5.47	5.36	5.52	5.46	5.35	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84					
AUS	unit.019	5.15	5.15	5.14	5.15	5.15	5.14	5.36	5.34	5.29	5.35	5.33	5.29	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95	4.95					
FRA	unit.020	5.20	5.20	5.21	5.20	5.20	5.21	5.18	5.17	5.16	5.18	5.17	5.16	5.23	5.23	5.23	5.23	5.23	5.23	5.23	5.23	5.23	5.23	5.23	5.23	5.23	5.23	5.23	5.23	5.23	5.23	5.23					
BEL	unit.021	5.10	5.10	5.10	5.10	5.10	5.10	5.13	5.13	5.14	5.12	5.13	5.14	5.08	5.08	5.08	5.08	5.08	5.08	5.08	5.08	5.08	5.08	5.08	5.08	5.08	5.08	5.08	5.08	5.08	5.08	5.08					
JPN	unit.022	5.53	5.53	5.56	5.52	5.52	5.55	5.22	5.22	5.23	5.22	5.21	5.22	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85	5.85					
AUT	unit.023	5.21	5.21	5.21	5.21	5.21	5.20	5.31	5.29	5.26	5.30	5.28	5.25	5.12	5.12	5.12	5.12	5.12	5.12	5.12	5.12	5.12	5.12	5.12	5.12	5.12	5.12	5.12	5.12	5.12	5.12	5.12					
MLT	unit.024	4.45	4.45	4.44	4.44	4.44	4.44	4.54	4.56	4.60	4.54	4.56	4.60	4.35	4.35	4.35	4.35	4.35	4.35	4.35	4.35	4.35	4.35	4.35	4.35	4.35	4.35	4.35	4.35	4.35	4.35	4.35					
EST	unit.025	4.86	4.86	4.86	4.86	4.86	4.86	4.87	4.86	4.83	4.87	4.85	4.83	4.85	4.85	4.85	4.85	4.85	4.85	4.85	4.85	4.85	4.85	4.85	4.85	4.85	4.85	4.85	4.85	4.85	4.85	4.85					
ESP	unit.026	5.00	5.00	5.00	5.00	5.00	5.00	5.09	5.11	5.15	5.09	5.10	5.14	4.91	4.91	4.91	4.91	4.91	4.91	4.91	4.91	4.91	4.91	4.91	4.91	4.91	4.91	4.91	4.91	4.91	4.91	4.91					
CYP	unit.027	4.80	4.80	4.79	4.80	4.80	4.79	4.99	4.96	4.91	4.99	4.96	4.91	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62	4.62					
CZE	unit.028	4.76	4.76	4.75	4.76	4.76	4.75	4.92	4.92	4.95	4.91	4.92	4.95	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61	4.61					
ITA	unit.029	4.89	4.89	4.89	4.89	4.89	4.89	4.90	4.92	4.99	4.88	4.90	4.96	4.89	4.89	4.89	4.89	4.89	4.89	4.89	4.89	4.89	4.89	4.89	4.89	4.89	4.89	4.89	4.89	4.89	4.89	4.89					
SVN	unit.030	5.00	5.00	5.00	5.00	5.00	5.00	5.01	5.01	5.00	5.01	5.01	5.00	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98	4.98					
HUN	unit.031	4.62	4.62	4.61	4.62	4.62	4.61	4.70	4.71	4.72	4.69	4.71	4.72	4.54	4.54	4.54	4.54	4.54	4.54	4.54	4.54	4.54	4.54	4.54	4.54	4.54	4.54	4.54	4.54	4.54	4.54	4.54					
MYS	unit.032	4.64	4.63	4.64	4.64	4.64	4.63	4.78	4.82	4.87	4.78	4.81	4.87	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50					
LVA	unit.033	4.54	4.54	4.54	4.54	4.54	4.54	4.63	4.66	4.72	4.63	4.66	4.72	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46					
PRK	unit.034	4.81	4.81	4.80	4.81	4.81	4.79	5.06	5.05	5.04	5.06	5.05	5.04	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57	4.57					
Correl	Rebalancing	Ranking	Heatmap	MinMax	Dataviz	Dataranks	Borders	Outranking	Matrix	Copy	III																										

3.2.1.1 Note on arithmetic v. geometric averages

Arithmetic averages are fully compensatory, an important comparative advantage in few indicators can compensate comparative disadvantages in many indicators; geometric averages, in contrast, reward units with balanced profiles, and motivates them to improve in the dimensions in which they perform poorly, and not just in any dimension.

Note: Geometric means require pillar values above zero; a zero pillar value is highly improbable, but if computations were to break down, for Minmax the desired minimum should be set at 0.1, and for "Dataz" the mean should be set at minimum 5 (refer to heading 4 Normalization for details).

3.2.1.2 Note on random weights

It is advisable to assess the sensitivity of ranks to random weights. One can also use some other software and run a number of Monte Carlo simulations (e.g. 1'000) to obtain a confidence interval for ranks (e.g. range of 90% of ranks).

In Excel, weights can be randomly selected using a uniform distribution in a given range [desired min, desired max]:

Formula:

- Prior weight = RANDBETWEEN (desired min *100, desired max * 100) / 100
- Posterior weight = weight / sum (weights)

Note: This RANDBETWEEN Excel formula requires the desired min and max (Excel calls these the bottom and top values) to be greater than 1; thus the multiplication and division by 100 allows ranges with two decimals. For aggregation, the prior weights have to be re-scaled to unity sum; these posterior weights are obtained by dividing each weight by the sum of weights within the same dimension. By pressing F9, the weights are automatically changed and computations are automatically updated.

3.2.1.3 Note on trimmed means

For composite indicators with only one or two levels of aggregation, an alternative aggregation method is the computation of trimmed means for each unit (and the corresponding ranking); this method, however, is not advisable for dimensions with few components (e.g. less than 5 or 6):

- Trimmed mean, equal weights (the best and worst values are discarded): score = [SUM(normalised values) – LARGE (normalised values, 1) – SMALL (normalised values, 1)] / COUNT(normalised values – 2)

3.2.2 Median and average rank

In the 'Dataranks' tab, the computation of ranks on individual indicators from the original dataset helps in the interpretation of results when trying to argue why one unit is doing better than another within a given dimension:

- Rank: rank = RANK [original value, range, 0.5 * (1 - direction)]
- Median rank: median rank = MEDIAN (ranks for the same unit across all indicators)
- Average rank: average rank = AVERAGE (ranks for the same unit across all indicators)

A ranking is then computed for each aggregate (median rank rank, average rank rank – no mistake in the double word "rank"), include in the tab "Scenaria".

Figure 14. 'Dataranks' tab

DATARANKS - ORIGINAL DATASET																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
					Min																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
					Max	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
					Mean	25.50	25.50	24.98	25.50	25.50	23.26	25.44	25.48	25.48	21.00	21.50	23.50	23.50	23.00	22.00	23.00	25.00	21.50	24.00	24.18	25.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
					Direction	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
Median rank rank	Average rank rank	Median rank	Average rank	Name	Unit/Indicator	ind.01	ind.02	ind.03	ind.04	ind.05	ind.06	ind.07	ind.08	ind.09	ind.10	ind.11	ind.12	ind.13	ind.14	ind.15	ind.16	ind.17	ind.18	ind.19	ind.20	ind.21	ind.22																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
5	7	12.5	16.28	CHE	unit.001	6	6	39	12	11	28	35	34	13	24	12	23	11	–	34	26	9	21	12	7	6	2																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
2	3	11	13.92	SWE	unit.002	7	4	42	6	2	20	11	20	27	8	5	19	25	34	11	11	18	19	6	4	14	6																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
14	13	16	18.16	GBR	unit.003	39	16	27	13	15	35	27	8	11	21	19	12	18	9	27	17	8	46	10	20	1	7																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
9	8	13.5	17.42	NLD	unit.004	12	8	48	7	6	33	23	6	20	–	17	7	10	12	19	41	23	40	24	18	12	10																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
23	20	22	21.57	USA	unit.005	36	21	26	16	17	36	22	15	30	–	32	11	23	11	2	39	30	49	–	10	2	23																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
1	1	9	12.87	FIN	unit.006	1	1	49	9	1	28	9	5	16	11	6	9	3	35	3	5	22	13	2	2	18	17																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
17	10	17	17.62	HKG	unit.007	21	12	13	3	18	36	5	16	4	40	39	21	2	2	26	2	19	5	26	33	5	1																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
2	3	11.5	13.53	SGP	unit.008	10	3	3	7	13	36	4	2	5	39	–	–	4	6	–	–	6	–	7	16	19	8																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
4	6	12	15.86	DNK	unit.009	14	2	45	1	3	36	12	10	9	2	3	42	19	–	9	27	15	34	3	6	13	9																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
21	18	20	20.26	IRL	unit.010	17	20	38	11	10	36	10	9	6	6	–	3	21	–	16	16	17	7	20	22	16	20																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
14	11	16	17.81	CAN	unit.011	16	7	34	10	12	31	2	4	7	27	–	–	7	16	–	–	–	–	23	3	22																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
11	22	15	21.89	LUX	unit.012	4	11	46	4	8	11	35	37	14	–	–	41	33	39	46	4	1	2	13	26	39	3																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
14	16	16	19.57	ISL	unit.013	8	15	43	29	14	28	17	11	29	1	16	4	16	18	7	37	21	3	1	11	39	4																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
24	23	23	23.18	ISR	unit.014	50	26	6	20	32	3	28	35	35	15	35	22	36	32	23	–	–	22	–	1	21	24																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
10	9	14.5	17.32	DEU	unit.015	25	17	36	15	16	12	40	18	31	26	–	–	13	14	–	10	–	27	14	8	8	5																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
5	4	12.5	15.03	NOR	unit.016	3	9	47	18	5	33	17	3	12	9	10	5	17	–	10	34	16	11	4	24	20	12																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
9	14	17.84	NZL	unit.017	2	5	44	2	4	36	1	13	14	5	25	1	8	8	5	29	10	36	11	28	17	21																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
7	5	13	15.38	KOR	unit.018	43	24	18	32	31	4	21	14	17	34	29	6	5	3	1	6	34	13	–	3	11	11																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
11	14	15	16.28	AUS	unit.019	24	10	29	8	9	26	3	17	26	25	36	2	9	–	6	31	5	43	–	13	4	19																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
19	17	19	19.95	FRA	unit.020	30	22	22	25	19	23	15	32	39	20	18	15	22	15	32	9	12	38	18	15	10	13																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
16	21	18	21.62	BEL	unit.021	23	13	33	22	20	36	7	7	37	10	8	14	14	45	13	33	13	31	17	17	15	18																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
19	19	19	20.32	JPN	unit.022	19	23	17	34	23	36	42	1	43	–	–	28	28	6	22	28	22	25	44	9	5	7																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
11	15	15	16.55	AUT	unit.023	11	14	40	17	7	36	44	12	33	13	7	24	29	30	15	8	7	20	8	9	24	15																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
43	42	34	30.59	MEX	unit.024	18	28	19	21	22	36	47	38	19	16	14	29	37	36	42	32	44	14	31	38	39	14																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
22	24	21.5	23.61	EST	unit.025	32	25	41	19	25	22	20	40	38	18	13	18	12	37	21	21	35	15	15	14	34	26																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
25	24.5	23.74	ESP	unit.026	45	29	23	26	24	17	46	19	21	28	23	10	32	25	8	12	31	42	19	27	22	28																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
36	34	32	28.81	CYP	unit.027	35	18	30	24	27	36	29	22	23	7	2	37	–	33	36	42	4	1	33	44	39	39																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
27	28	26.5	26.32	CZE	unit.028	13	30	37	23	30	13	45	26	45	35	30	20	26	24	22	15	14	32	22	19	29	36																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
31	30	29	27.45	ITA	unit.029	33	42	14	35	43	36	31	24	50	29	20	17	31	29	20	28	26	37	30	29	23	29																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
26	26	25	24.26	SVN	unit.030	26	32	24	39	26	25	6	31	25	17	11	8	20	44	4	19	36	29	16	12	36	25																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
28	36	27	29.13	HUN	unit.031	27	37	15	27	35	21	13	39	42	23	22	26	24	27	25	38	24	39	25	30	32	37																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
36	33	32	28.47	MYA	unit.032	44	31	4	37	39	8	8	36	10	30	37	44	43	13	39	1	20	25	39	37	26	43																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
39	40	32.5	30.53	LVA	unit.033	42	38	21	31	33	32	16	15	22	–	21	33	30	40	30	36	33	17	27	39	39	41																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
30	27	28	25.87	PRT	unit.034	28	33	28	38	29	1	14	21	32	14	9	16	27	43	18	13	32	24	5	25	28	30																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
49	42	40.39	CHN	unit.035	49	44	1	50	50	4	49	41	48	–	–	45	1	4	43	–	45	47	35	21	9	49	49																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
39	41	32.5	30.55	SVK	unit.036	20	35	31	28	38	24	33	29	40	36	38	32	28	21	33	20	29	6	21	36	39	40																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
41	39	33	30.29	HRV	unit.037	37	41	11	42	44	19	30	45	24	33	24	36	35	41	35	23	43	18	28	35	37	33																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
32	30	30	27.00	ARE	unit.038	22	34	5	45	41	36	25	47	1	–	–	–	40	20	–	14	3	30	–	–	30	32																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
48	50	41	36.58	CRI	unit.039	31	43	35	43	42	16	50	50	47	12	40	40	41	5	38	43	38	48	38	41	39	48																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
32	35	30	28.84	LTU	unit.040	29	39	25	33	36	7	37	30	28	19	26	25	34	38	14	18	37	16	23	32	33	35																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
Heatmap	MinMax	Distaz	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax	Kalermo	Dataranks	Boards	Boards	Outranking	Matrix	Cosinead	Scenari	Minimax

Source: JRC, 2017.

Note: Missing data distort results because for indicators with low unit-coverage, ranks will be lower (thus better).

3.2.3 Borda rule

In the 'Borda' tab, for N_i units in indicator i , the top-ranked unit in that indicator gets $N_i - 1$ points; the second ranked unit gets $N_i - 2$ points and so on; the last ranked unit gets 0 points.

- Borda points (unit/indicator): Borda points = $N_i - \text{rank}$ (rank computed in "Datarank")
- Borda points (equal weights): average Borda points = SUM (points) / COUNT (points)
- Weighted Borda points: weighted Borda points = SUMPRODUCT (weights scaled to unity sum * points]

A ranking is then computed for each aggregate (average and weighted Borda points), included in the tab "Scenaria".

Note: Missing data distort results, because for indicators with low unit-coverage, Borda points will be lower (thus worse).

Figure 15. 'Borda' tab

BORDA POINTS AND RANKS - ORIGINAL DATASET																								
Rank	Rank	Points	Points		Weights	0.5	0.75	1	0.5	0.5	1	1	1	1	0.75	1	1	0.5	0.5	0.5	1	0.5		
Total points	Weighted points	Equal weights	Adjusted weights	Name	Unit/Indicator	ind.01	ind.02	ind.03	ind.04	ind.05	ind.06	ind.07	ind.08	ind.09	ind.10	ind.11	ind.12	ind.13	ind.14	ind.15	ind.16	ind.17		
6	7	32	31.7	CHE	unit.001	44	44	10	38	39	22	15	16	37	17	30	23	35	—	12	17	36		
3	3	34	34.4	SWE	unit.002	43	46	7	44	48	30	39	30	23	33	37	27	21	11	35	32	27		
12	8	30	31.4	GBR	unit.003	11	34	22	37	35	15	23	42	39	20	23	34	28	36	19	26	37		
9	11	31	30.9	NLD	unit.004	38	42	1	45	44	17	27	44	30	—	25	39	36	33	27	2	22		
20	20	27	27.7	USA	unit.005	14	29	23	34	33	14	28	35	20	—	10	35	23	34	44	4	15		
2	1	35	34.6	FIN	unit.006	49	49	0	41	49	22	41	45	34	30	36	37	43	10	43	38	23		
13	15	30	28.4	HKG	unit.007	29	38	36	47	32	14	45	34	46	1	3	25	44	43	20	41	26		
1	2	35	34.6	SGP	unit.008	40	47	46	43	37	14	46	48	45	2	—	—	42	39	—	—	39		
7	5	32	31.9	DNK	unit.009	36	48	4	49	47	14	38	40	41	39	39	4	27	—	37	16	30		
17	13	28	28.7	IRL	unit.010	33	30	11	39	40	14	40	41	44	35	—	43	25	—	30	27	28		
8	9	31	31.3	CAN	unit.011	34	43	15	40	38	19	48	46	43	14	—	—	39	29	—	—	—		
21	23	26	25.6	LUX	unit.012	46	39	3	46	42	39	15	13	36	—	—	5	13	6	0	39	44		
16	18	28	27.8	ISL	unit.013	42	35	6	21	36	22	33	39	21	40	26	42	30	27	39	6	24		
23	22	25	26.3	ISR	unit.014	0	24	43	30	18	47	22	15	15	26	7	24	10	13	23	—	—		
10	10	30	31.1	DEU	unit.015	25	33	13	35	34	38	10	32	19	15	—	—	33	31	—	33	—		
4	4	33	32.0	NOR	unit.016	47	41	2	32	45	17	33	47	38	32	32	41	29	—	36	9	29		
11	12	30	30.1	NZL	unit.017	48	45	5	48	46	14	49	37	36	36	17	45	38	37	41	14	35		
5	6	32	31.8	KOR	unit.018	7	26	31	18	19	46	29	36	33	7	13	40	41	42	45	37	11		
14	14	29	28.6	AUS	unit.019	26	40	20	42	41	24	47	33	24	16	6	44	37	—	40	12	40		
18	19	27	27.8	FRA	unit.020	20	28	27	25	31	27	35	18	11	21	24	31	24	30	14	34	33		
22	21	26	27.0	BEL	unit.021	27	37	16	28	30	14	43	43	13	31	34	32	32	0	33	10	32		
19	17	27	28.0	JPN	unit.022	31	27	32	16	27	14	8	49	7	—	14	18	40	23	18	21	20		
15	16	29	28.3	AUT	unit.023	39	36	9	33	43	14	6	38	17	28	35	22	17	15	31	35	38		
40	37	17	17.6	MLT	unit.024	32	22	30	29	28	14	3	12	31	25	28	17	9	9	4	11	1		
24	27	24	22.5	EST	unit.025	18	25	8	31	25	28	30	10	12	23	29	28	34	8	25	22	10		
25	24	24	24.7	ESP	unit.026	5	21	26	24	26	33	4	31	29	13	19	36	14	20	38	31	14		
33	32	19	19.6	CYP	unit.027	15	32	19	26	23	14	21	28	27	34	40	9	—	12	10	1	41		
29	30	21	20.1	CZE	unit.028	37	20	12	27	20	37	5	24	5	6	12	26	20	21	24	28	31		
32	29	20	21.0	ITA	unit.029	17	8	35	15	7	14	19	26	0	12	22	29	15	16	26	15	19		
26	26	23	23.5	SVN	unit.030	24	18	25	11	24	25	44	19	25	24	31	38	26	1	42	24	9		
36	34	18	18.8	HUN	unit.031	23	13	34	23	15	29	37	11	8	18	20	20	22	18	21	5	21		
35	36	19	18.6	MYS	unit.032	6	19	45	13	11	42	42	14	40	11	5	2	3	32	7	42	25		
38	42	18	16.5	LVA	unit.033	8	12	28	19	17	18	34	25	28	—	21	13	16	5	16	7	12		
28	25	22	23.5	PRT	unit.034	22	17	21	12	21	49	36	29	18	27	33	30	19	2	28	30	13		
41	38	17	17.2	CHN	unit.035	1	6	48	0	0	46	1	9	2	—	—	1	45	41	3	—	0		
43	44	17	16.0	SVK	unit.036	30	15	18	22	12	26	17	21	10	5	4	14	18	24	13	23	16		
42	39	17	17.0	HRV	unit.037	13	9	38	8	6	31	20	5	26	8	18	10	11	4	11	20	2		
27	28	22	21.8	ARE	unit.038	28	16	44	5	9	14	25	3	49	—	—	—	6	25	—	29	42		
MrData	Data	DataRanks	Borda	Outtrackon Matrix	OutRank	Swanson	MemorFakelmn	DataRank	1	4	14	25	3	26	8	18	10	11	4	11	20	2		

Source: JRC, 2017.

3.2.4 Copeland rule

The Copeland rule requires the computation of the outranking matrix.

3.2.4.1 Outranking matrix

In the 'Outranking Matrix' tab, units are compared pairwise. For each comparison, all the weights corresponding to the indicators in which unit A has a better score than unit B are added up as evidence in favour of "A better than B" (abbreviated as AB). For N units, there are N*(N-1) comparisons to be made. The diagonal elements are set at 0 by definition. In practical terms, for each pairwise unit comparison the following formula is used:

Formulas

- With raw values: SUM across all indicators [(weight for indicator i) * (1 + direction of indicator i) * SIGN(raw value of unit A on indicator i – raw value of unit B on indicator i)] / 2
- With normalized values: SUM across all indicators [(weight for indicator i) * SIGN(normalized value of unit A on indicator i – normalized value of unit B on indicator i)]

Pairwise comparison values are entered in the so-called outranking matrix. Since the sum of weights is one, above/below diagonal entries add up to one.

Figure 16. 'Outranking Matrix' tab

OUTRANKING MATRIX																								
P.01	P.02	P.03	P.04	Name	Unit	CHE	SWE	GBR	NLD	USA	FIN	HKG	SGP	DNK	IRL	CAN	LUX	ISL	DEU	NOR	NZL			
	P.02	P.03	P.04			unit.001	unit.002	unit.003	unit.004	unit.005	unit.006	unit.007	unit.008	unit.009	unit.010	unit.011	unit.012	unit.013	unit.014	unit.015	unit.017			
	P.02	P.03	P.04																					
	P.02	P.03	P.04																					
	P.02	P.03	P.04																					
0.2	0.3	0.2	0.3			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
0.5	0.75	0.5	0.75			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
P.01	P.02	P.03	P.04	Name	Unit	unit.001	unit.002	unit.003	unit.004	unit.005	unit.006	unit.007	unit.008	unit.009	unit.010	unit.011	unit.012	unit.013	unit.014	unit.015	unit.017			
0.5	0.5	0.6	0.7	CHE	unit.001	-	0.30	0.50	0.80	0.50	0.50	0.30	0.50	0.50	0.50	0.80	0.80	0.50	1.00	0.50	0.30			
0.6	0.5	0.6	0.6	SWE	unit.002	0.70	-	1.00	1.00	1.00	0.50	0.60	0.80	0.50	0.80	1.00	0.70	1.00	1.00	0.80	0.80			
0.6	0.5	0.5	0.4	GBR	unit.003	0.50	-	-	0.50	0.40	0.20	0.30	0.80	0.40	0.20	0.50	0.80	1.00	0.40	0.70	0.40			
0.6	0.4	0.5	0.5	NLD	unit.004	0.20	-	0.50	-	0.40	-	0.30	0.30	-	0.50	0.50	0.70	0.70	0.20	0.30	0.50			
0.5	0.5	0.4	0.5	USA	unit.005	0.50	-	0.60	0.60	-	-	0.30	0.60	0.30	0.50	0.60	0.60	0.50	1.00	0.30	0.60			
0.7	0.6	0.5	0.5	FIN	unit.006	0.50	0.50	0.80	1.00	1.00	-	0.60	0.60	1.00	1.00	0.80	1.00	1.00	1.00	0.80	0.50			
0.7	0.5	0.6	0.1	HKG	unit.007	0.70	0.40	0.70	0.70	0.70	0.40	-	0.50	0.40	0.40	0.50	0.70	0.40	0.70	0.70	0.40			
0.8	0.5	0.5	0.2	SGP	unit.008	0.50	0.20	0.20	0.70	0.40	0.20	0.50	-	0.40	0.40	0.70	0.70	0.40	0.70	0.40	0.50			
0.7	0.5	0.5	0.5	DNK	unit.009	0.50	0.20	0.80	1.00	0.70	-	0.60	0.60	-	0.70	0.80	1.00	0.70	1.00	0.70	0.80			
0.6	0.6	0.4	0.3	IRL	unit.010	0.50	0.50	0.50	0.50	0.50	-	0.60	0.60	0.30	-	0.30	0.80	0.50	0.70	0.50	0.50			
0.7	0.4	0.4	0.3	CAN	unit.011	0.20	0.20	0.20	0.50	0.40	0.20	0.50	0.30	0.20	0.70	-	0.50	0.40	0.40	0.20	0.50			
0.6	0.4	0.5	0.3	LUX	unit.012	0.20	0.20	0.30	0.40	-	0.30	0.30	-	0.20	0.50	0.50	0.40	0.40	0.20	0.20	0.20			
0.6	0.5	0.4	0.4	ISL	unit.013	0.50	0.30	0.60	0.30	0.20	-	0.60	0.60	0.30	0.50	0.60	0.60	-	1.00	0.50	0.60			
0.5	0.4	0.4	0.4	ISR	unit.014	-	-	0.30	0.30	-	0.30	0.30	-	0.30	0.60	0.60	-	-	-	0.30	0.30			
0.6	0.5	0.5	0.5	DEU	unit.015	0.50	-	0.60	0.80	0.70	-	0.30	0.60	0.30	0.50	0.80	0.80	0.50	-	1.00	-			
0.6	0.5	0.6	0.3	NOR	unit.016	0.70	0.20	0.40	0.70	0.40	0.20	0.30	0.50	0.20	0.50	0.50	1.00	0.40	0.70	0.40	-			
0.7	0.5	0.4	0.4	NZL	unit.017	0.50	0.20	0.50	0.50	0.50	0.20	0.60	0.60	0.20	0.50	0.60	0.80	0.20	0.70	0.50	0.80			
0.6	0.6	0.5	0.6	KOR	unit.018	0.50	0.80	0.80	0.80	1.00	0.60	0.60	0.60	0.60	0.80	0.80	1.00	1.00	1.00	0.80	0.80			
0.6	0.4	0.4	0.3	AUS	unit.019	0.50	0.20	0.50	0.50	0.50	-	0.60	0.50	0.30	0.50	0.50	0.80	0.20	0.70	0.50	0.50			
0.5	0.5	0.5	0.3	FRA	unit.020	-	-	-	0.30	0.20	0.20	0.30	0.30	-	0.30	0.50	0.50	0.80	0.20	0.50	0.30			
0.6	0.4	0.4	0.3	BEL	unit.021	0.20	-	-	0.30	0.20	0.20	0.30	0.30	-	0.30	0.30	0.30	-	0.40	0.20	0.30			
0.5	0.4	0.5	0.5	JPN	unit.022	-	-	0.30	0.80	0.50	-	0.30	0.50	0.50	0.50	0.80	0.80	0.50	0.70	0.20	0.30			
0.5	0.5	0.5	0.3	AUT	unit.023	0.30	-	0.30	0.30	0.50	-	0.60	0.60	-	0.50	0.80	0.80	0.20	0.70	0.30	0.60			
0.4	0.2	0.3	0.1	MLT	unit.024	-	-	-	-	-	-	0.30	-	-	-	-	-	-	-	-	-			
0.4	0.4	0.4	0.3	EST	unit.025	-	-	-	-	-	-	0.30	0.30	-	0.30	-	0.30	-	0.40	-	0.20			
0.5	0.4	0.5	0.3	ESP	unit.026	-	-	-	0.50	0.20	-	0.30	0.30	0.50	0.20	0.20	0.20	0.20	0.20	0.20	-			
0.5	0.4	0.3	0.2	CYP	unit.027	-	-	-	-	-	-	0.30	-	-	-	-	-	-	0.20	-	-			
0.4	0.4	0.5	0.3	CZE	unit.028	-	-	-	-	0.20	-	0.30	0.30	-	0.50	0.20	0.50	0.20	0.20	-	0.30			
0.4	0.3	0.5	0.3	ITA	unit.029	-	-	-	0.20	0.20	-	0.30	0.50	0.20	0.20	0.20	0.20	0.20	0.20	-	0.20			
0.5	0.4	0.4	0.2	SVN	unit.030	-	-	-	-	-	-	0.30	0.30	-	-	-	-	0.40	-	-	0.20			
0.4	0.3	0.4	0.2	HUN	unit.031	-	-	-	-	-	-	0.30	-	-	-	-	-	-	-	-	-			
0.6	0.3	0.3	0.1	MYS	unit.032	0.20	-	-	-	0.20	-	-	-	-	-	-	0.20	0.20	0.20	-	-			
0.5	0.2	0.3	0.1	LVA	unit.033	-	-	-	-	-	-	0.30	-	-	-	-	-	-	-	-	-			
0.6	0.4	0.4	0.2	PRT	unit.034	0.20	-	-	0.30	0.20	-	0.30	-	-	-	-	0.30	0.50	0.20	0.20	0.20			
Pan. MidMax. DataZ. DataRanks. Borda. Outranking Matrix. Coneband. Scenarios. MinimaxFakeImo. DataZFake																								

Source: JRC, 2017.

3.2.4.2 Copeland rule

In the 'Copeland' tab, the outranking matrix is transformed as follows: all values greater than 0.5 are replaced with +1, all values lower than 0.5 with -1 and all ties (values of exactly 0.5) with 0. The diagonal elements are set at 0 by definition. The Copeland score for each unit is the sum of the values in a given row. A final ranking is then calculated.

Note: In general, some compensability/substitutability is desired at lower aggregation levels (sub-pillars), aggregation methods listed in the previous section are thus appropriate. However, at higher aggregation levels (pillars, sub-indices, overall index), compensability is less desirable; the Copeland rule can then be used to aggregate dimensions.

Figure 17. 'Copeland' tab

COPELAND RULE																					
Rank	Sum	Name	Unit	unit.001	unit.002	unit.003	unit.004	unit.005	unit.006	unit.007	unit.008	unit.009	unit.010	unit.011	unit.012	unit.013	unit.014	unit.015	unit.016	unit.017	unit.018
7	32	CHE	unit.001	0	-1	0	1	0	0	-1	0	0	0	1	1	0	1	0	-1	0	-1
2	45	SWE	unit.002	1	0	1	1	1	0	1	1	1	0	1	1	1	1	1	1	1	1
11	28	GBR	unit.003	0	-1	0	0	-1	-1	-1	1	-1	0	1	1	-1	1	-1	1	0	-1
17	21	NLD	unit.004	-1	-1	0	0	-1	-1	-1	-1	-1	0	0	1	1	1	-1	-1	0	-1
8	30	USA	unit.005	0	-1	1	1	0	-1	-1	-1	-1	0	1	1	0	1	-1	1	0	-1
2	45	FIN	unit.006	0	0	1	1	1	0	1	1	1	1	1	1	1	1	1	1	1	1
10	29	HKG	unit.007	1	-1	1	1	1	-1	0	0	-1	-1	0	1	-1	1	1	1	-1	-1
18	19	SGP	unit.008	0	-1	-1	1	-1	-1	0	0	-1	-1	1	1	-1	1	-1	0	0	-1
4	41	DNK	unit.009	0	0	1	1	1	-1	1	1	0	1	1	1	1	1	1	1	1	1
12	27	IRL	unit.010	0	0	0	0	0	-1	1	1	-1	0	-1	1	0	1	0	0	0	-1
19	16	CAN	unit.011	-1	-1	-1	0	-1	-1	0	-1	-1	1	0	0	-1	-1	-1	0	-1	-1
22	6	LUX	unit.012	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	0	0	-1	-1	-1	-1	-1	-1
5	34	ISL	unit.013	0	-1	1	-1	0	-1	1	1	-1	0	1	1	0	1	0	1	1	1
20	12	ISR	unit.014	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	1	1	-1	0	-1	-1	-1	-1
5	34	DEU	unit.015	0	-1	1	1	1	-1	-1	-1	-1	0	1	1	0	1	0	1	0	-1
16	23	NOR	unit.016	1	-1	-1	1	-1	-1	-1	0	-1	0	1	1	-1	1	-1	0	-1	-1
8	30	NZL	unit.017	0	-1	0	0	0	-1	1	1	-1	0	1	1	-1	1	0	1	0	-1
1	48	KOR	unit.018	0	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	0
13	25	AUS	unit.019	0	-1	0	0	0	-1	1	1	-1	0	-1	1	-1	1	0	0	0	-1
21	11	FRA	unit.020	-1	-1	-1	-1	-1	-1	-1	-1	-1	0	0	1	-1	0	-1	-1	-1	-1
22	6	BEL	unit.021	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
13	25	JPN	unit.022	-1	-1	-1	1	0	-1	-1	0	0	0	1	1	0	1	1	0	0	-1
13	25	AUT	unit.023	-1	-1	-1	-1	0	-1	1	1	-1	0	1	1	-1	1	-1	1	0	-1
46	-38	MLT	unit.024	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
28	-5	EST	unit.025	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
24	3	ESP	unit.026	-1	-1	-1	0	-1	-1	-1	0	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
29	-9	CYP	unit.027	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
25	1	CZE	unit.028	-1	-1	-1	-1	-1	-1	-1	-1	-1	0	-1	0	-1	-1	-1	-1	-1	-1
29	-9	ITA	unit.029	-1	-1	-1	-1	-1	-1	-1	0	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
27	-4	SVN	unit.030	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
34	-21	HUN	unit.031	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
34	-21	MYG	unit.032	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
45	-36	LVA	unit.033	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
26	0	PRT	unit.034	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	0	-1	-1	-1	-1	-1	-1
38	-26	CHN	unit.035	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
34	-21	SVK	unit.036	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
39	-27	HRV	unit.037	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
32	-11	ARE	unit.038	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
50	-49	CRI	unit.039	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
33	-16	LTU	unit.040	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
44	-34	BGR	unit.041	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
42	-33	SAU	unit.042	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
48	-41	QAT	unit.043	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
42	-33	MNE	unit.044	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1
MinMax Dataz Dataranks Borda Outranking Matrix Copeland Scenario MinmaxPqkmlp DatazFake																					

Source: JRC, 2017.

In the 'Scenaria' tab, unit scores associated with composite indicators are generally not calculated under conditions of certainty. For each composite indicator, modelling choices are based on different criteria, such as expert opinion in the field (e.g. selection of indicators), common practice (e.g. min-max normalization), statistical analysis (e.g. treatment of outliers); simplicity (e.g. no imputation of missing data), etc.

This tab simply gathers all the rankings calculated in the previous tabs, combining different normalisation and aggregation methods.

A median rank across all scenarios together with the rank interval (minimum and maximum rank) is also reported for each unit.

Z-scores +4 Z-scores +5 Z-scores +6 Z-scores +7 Z-scores +8 Z-scores +9 minmax *0.9 +imax *0.9 +imax *0.9 +imax *0.9 +imax *0.9 +0.5																				
Arithmetic Arithmetic Arithmetic Geometric Geometric Geometric									Arithmetic Arithmetic Arithmetic Geometric Geometric Geometric											
RANKS	New rank	Equal rank	Random rank	New rank	Equal rank	Random rank	New rank	Equal rank	Random rank	New rank	Equal rank	Random rank	New rank	Equal rank	Random rank	Median rank	Average rank (sum of ranks)	Borda (equal weights)	Borda (weighted)	Copeland Rank
CHE	2	2	1	2	2	2	2	2	2	2	2	2	2	2	2	5	7	6	7	2
SWE	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	2	3	3	3	2
GBR	11	11	11	11	11	11	11	11	11	11	11	11	11	11	11	14	13	12	8	11
NLD	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9	8	9	9	11	17
USA	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	9	23	20	6	9
FIN	1	1	2	1	1	1	1	1	1	1	1	1	1	1	1	1	2	1	2	1
HKG	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	17	10	13	15	10
SGP	15	15	16	15	15	15	15	14	14	14	20	20	18	3	2	1	2	1	2	18
DNK	4	4	5	4	4	5	5	4	5	5	5	5	5	4	6	7	5	4	5	15
IRL	17	17	19	18	18	18	18	16	16	15	17	17	17	21	18	17	13	12	17	12
CAN	19	19	20	19	19	20	20	20	19	18	18	18	20	14	11	8	9	19	19	19
LUX	26	26	27	26	26	26	26	26	26	26	26	26	26	16	22	21	23	22	16	26
ISL	10	10	10	10	10	10	10	10	10	10	10	10	10	14	16	16	18	5	15	10
ISR	22	22	21	21	21	21	19	19	19	21	15	15	15	24	23	23	22	20	21	15
DEU	7	7	8	6	6	7	7	7	7	7	7	7	7	10	8	10	10	5	7	5
NOR	13	13	14	14	14	14	13	13	13	13	13	13	13	5	4	4	4	4	16	13
NZL	14	14	13	13	13	13	12	12	12	12	12	12	12	9	12	11	12	8	12	8
KOR	5	5	4	5	5	4	4	4	4	4	4	4	4	7	5	5	6	1	4	1
AUS	21	21	22	20	20	22	17	17	17	19	19	14	11	17	14	14	14	14	13	19
FRA	18	17	17	17	17	16	18	18	18	16	16	16	16	19	17	18	19	21	18	16
BEL	23	23	23	22	22	23	23	23	22	21	21	21	21	18	21	22	21	22	22	18
JPN	6	6	6	7	7	6	6	6	6	6	6	6	6	19	19	19	17	13	6	16
AUT	16	16	18	16	16	17	15	15	16	14	14	14	14	11	15	15	16	13	15	11
MLT	46	46	45	45	45	45	46	46	46	46	46	46	45	43	42	40	37	46	45	37
EST	28	28	28	28	28	28	27	27	27	27	27	27	27	22	24	24	27	28	27	22
ESP	24	24	25	24	24	25	25	25	25	24	24	25	25	25	25	25	23	24	25	24
C																				

28

4 Advanced features

4.1 Imputation of missing data

A composite indicator might be computed with no imputation of missing data; however the imputation of missing data is highly recommended to undertake a statistical audit of the composite indicator, in particular to assess the robustness of results and their sensitivity of results to modelling choices. Usually the latest available data point within a specified period is used for the imputation of missing data. The period used should be relatively short, ideally less than 5 years.

4.2 Shadow imputation

The non-imputation of missing data is equivalent to assigning the sub-pillar score value to the particular indicator (or the pillar score if the sub-pillar score is not available either). In order to work with a complete dataset for the assessment of robustness of rankings, this tab performs a fake imputation of missing data by replacing missing values by the score of the unit on the respective sub-pillar or, if not available, in the respective pillar (these come from the scores computed with the adjusted weights). The values that differ from the values in the original dataset are detected in green (concerns missing data and outliers).

Figure 19. 'MinmaxfakeImp' tab

FAKE IMPUTATION OF DATA - MIN-MAX NORMALIZATION - WEIGHTED ARITHMETIC AVERAGES - ADJUSTED WEIGHTS - OUTLIER FREE DATASET																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
(with sub-pillar or pillar score)																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.

Figure 20. 'DatazfakeImp' tab

FAKE IMPUTATION OF DATA - Z-SCORE NORMALIZATION - WEIGHTED ARITHMETIC AVERAGES - ADJUSTED WEIGHTS - OUTLIER FREE DATASET																																					
(with sub-pillar or pillar score)																																					
	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.01	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02	p.02		
	ind.01	ind.02	ind.03	ind.04	ind.05	ind.06	ind.07	ind.08	ind.09	ind.10	ind.11	ind.12	ind.13	ind.14	ind.15	ind.16	ind.17	ind.18	ind.19	ind.20	ind.21	ind.22	ind.23	ind.24	ind.25	ind.26	ind.27	ind.28	ind.29	ind.30	ind.31	ind.32	ind.33	ind.34	ind.35	ind.36	ind.37
CHE unit.001	6.06	6.10	4.18	5.92	6.00	4.39	4.81	4.40	5.76	4.70	5.42	5.07	5.70	5.22	4.71	4.69	5.60	4.75	5.50	6.08	6.33	6.50	6.69	4.76	4.54	4.96	5.02	5.73									
SWE unit.002	6.01	6.20	4.12	6.26	6.28	4.98	5.70	5.60	5.01	6.01	6.08	5.25	5.20	4.37	5.67	5.57	4.82	4.76	6.06	6.55	5.82	6.15	6.33	5.80	5.74	6.42	6.25	5.84									
GBR unit.003	4.38	5.61	4.70	5.89	5.86	4.16	5.13	6.21	5.80	4.89	5.07	5.66	5.30	5.84	4.96	5.09	5.63	4.11	5.60	5.07	6.83	6.12	6.23	6.61	6.58	4.55	4.53	5.95									
NLD unit.004	5.75	5.96	3.92	6.28	6.09	4.20	5.23	6.22	5.43	5.59	5.13	5.84	5.74	5.87	5.24	3.78	4.57	4.24	4.80	5.32	5.95	6.01	5.97	6.53	6.86	4.72	4.82	6.22									
USA unit.005	4.68	5.41	4.80	5.67	5.75	4.11	5.32	5.90	4.77	5.26	4.38	5.68	5.22	5.68	6.73	4.01	4.48	4.00	6.41	5.99	6.83	5.95	5.22	6.77	6.58	5.98	6.01	6.02									
FIN unit.006	6.23	6.62	3.91	6.15	6.30	4.39	5.78	6.26	5.60	5.68	5.77	5.78	6.32	4.35	6.67	6.58	4.60	4.68	6.98	6.93	5.48	5.46	5.45	6.04	5.93	5.97	6.52	6.28									
HKG unit.007	5.45	5.83	5.39	6.33	5.66	4.11	6.13	5.89	6.61	3.33	3.88	5.13	6.37	6.97	4.99	7.03	4.79	6.37	4.60	4.16	6.36	6.79	6.89	6.84	6.84	4.48	4.61	6.44									
SGP unit.008	5.91	6.49	6.68	6.24	5.90	4.11	6.14	6.33	6.49	3.43	5.25	5.28	6.31	6.05	6.05	6.05	6.05	6.05	5.86	5.36	5.48	6.04	6.23	6.77	6.67	5.11	5.07	6.46									
DNK unit.009	5.73	6.51	3.96	6.42	6.23	4.11	5.67	6.15	6.03	6.93	6.69	3.73	5.33	6.66	5.70	4.62	4.87	4.47	6.73	6.29	5.88	6.03	6.11	5.88	5.28	4.64	4.63	6.22									
IRL unit.010	5.52	5.43	4.19	5.94	6.02	4.11	5.71	6.17	6.35	6.23	6.07	6.75	5.33	6.07	5.28	5.23	4.82	6.17	5.07	5.05	5.64	5.38	5.33	3.92	3.80	4.59	4.55	5.11									
CAN unit.011	5.60	6.04	4.38	6.00	5.99	4.38	6.58	6.31	6.13	4.60	5.27	5.27	5.92	5.29	4.59	4.59	4.59	4.59	5.74	5.04	6.44	5.28	5.22	6.08	5.74	6.82	6.46	5.84									
LUX unit.012	6.13	5.88	3.93	6.31	6.07	5.96	4.81	4.23	5.72	4.24	4.24	3.86	4.87	3.98	2.47	6.70	8.02	7.99	5.46	4.75	3.78	6.48	6.66	4.92	4.72	4.43	6.50	5.77									
ISL unit.013	5.94	5.64	4.07	4.87	5.89	4.39	5.50	6.05	4.79	7.48	5.18	6.67	5.32	5.15	5.91	4.04	4.63	7.99	7.77	5.88	3.78	6.43	6.50	3.96	3.89	8.10	8.01	4.82									
ISR unit.014	1.33	5.12	5.90	5.43	4.83	6.75	5.11	4.34	4.32	5.26	3.95	5.09	4.33	4.39	5.10	4.91	4.91	4.73	6.48	7.49	5.36	5.11	5.03	5.84	6.48	4.89	4.78	4.86									
DEU unit.015	5.28	5.59	4.20	5.71	5.78	5.95	4.30	5.75	4.73	4.67	5.21	5.21	5.54	5.40	5.11	5.60	5.11	4.62	5.44	6.06	6.09	6.30	6.36	5.24	6.02	4.85	4.85	6.24									
NOR unit.016	6.17	5.92	3.92	5.55	6.19	4.20	5.50	6.31	5.77	5.87	5.53	6.08	5.31	5.70	5.70	4.09	4.82	5.44	6.50	4.97	5.43	5.96	5.81	5.88	5.74	8.10	8.01	5.46									
NZL unit.017	6.17	6.16	4.06	6.39	6.22	4.11	6.70	5.97	5.72	6.27	4.80	7.30	5.86	5.92	6.11	4.56	5.49	4.41	5.59	4.63	5.58	5.35	5.26	5.44	5.37	5.32	5.28	4.88									
KOR unit.018	4.13	5.18	5.27	4.77	4.87	6.74	5.33	5.91	5.58	4.28	4.45	5.90	6.26	6.92	7.15	6.43	4.34	5.28	6.47	6.88	6.05	5.97	5.96	6.77	6.86	5.40	5.44	5.51									
AUS unit.019	5.29	5.89	4.57	6.18	6.03	4.56	6.41	5.87	5.02	4.69	3.93	7.27	5.74	6.54	5.98	4.20	6.15	4.14	6.06	5.63	6.37	5.40	5.37	5.92	6.02	5.38	5.36	5.57									
FRA unit.020	4.82	5.35	5.05	5.03	5.60	4.63	5.55	4.44	4.14	4.98	5.10	5.41	5.23	5.33	4.80	5.68	5.25	4.39	5.18	5.51	6.06	5.63	5.66	6.00	5.37	5.05	4.86	5.84									
BEL unit.021	5.31	5.78	4.40	5.27	5.53	4.11	5.93	6.22	4.26	5.76	5.71	5.53	5.52	3.35	5.51	4.12	4.93	4.51	5.23	5.32	5.69	5.45	5.43	4.60	3.80	4.96	5.01	6.13									
JPN unit.022	5.48	5.32	5.32	4.67	5.27	4.11	4.27	6.40	3.78	5.12	4.57	4.87	5.99	5.08	4.96	4.80	4.51	4.13	5.82	6.44	6.30	5.53	5.56	5.92	5.93	4.99	5.00	6.02									
AUT unit.023	5.87	5.77	4.14	5.55	6.07	4.11	3.93	5.98	4.40	5.35	5.73	5.04	4.99	4.46	5.39	6.13	5.99	4.75	5.83	6.01	5.17	5.59	5.57	5.20	4.63	4.84	5.09	5.93									
MLT unit.024	5.52	5.06	5.18	5.37	5.38	4.11	3.03	4.04	5.44	5.25	5.33	4.76	4.26	4.21	3.72	4.12	4.20	5.25	4.28	4.01	3.78	5.61	5.63	4.40	4.26	4.44	4.27	4.31									
EST unit.025	5.78	5.12	4.13	5.52	5.12	4.77	5.40	4.01	4.22	5.05	5.35	5.27	5.62	4.07	5.19	4.81	4.34	5.16	5.34	5.63	4.04	4.98	5.00	5.68	6.02	5.24	4.66	3.64									
ESP unit.026	3.94	4.86	4.97	5.00	5.16	5.38	3.59	5.68	5.38	4.52	4.90	5.73	4.93	4.07	5.89	5.52	4.45	4.25	5.11	4.66	5.34	4.91	4.85	5.28	5.09	4.64	4.61	5.51									
CYP unit.027	4.69	5.59	4.47	5.22	4.95	4.11	5.09	5.43	5.09	6.06	7.07	4.15	5.42	4.39	4.38	3.67	7.14	7.99	4.04	3.89	3.78	4.31	4.17	4.08	3.61	4.72	4.70	4.48									
CZE unit.028	5.74	4.85	4.20	5.27	4.88	5.77	3.90	4.79	3.74	4.22	4.44	5.17	5.08	4.78	5.15	5.16	4.91	4.48	4.95	5.13	4.68	4.38	4.19	3.96	4.26	4.59	4.67	4.26									
ITA unit.029	4.77	4.03	5.39	4.43	3.98	4.11	5.02	5.10	3.01	4.44	5.04	5.34	4.97	4.50	5.22	4.58	4.50	4.40	4.34	4.59	5.22	4.90	4.84	4.16	4.26	4.40	4.50	5.44									
SVN unit.030	5.24	4.80	4.97	4.22	4.97	4.57	6.04	4.50	5.04	5.07	5.53	5.83	2.97	7.10	6.13	3.29	3.86	4.20	4.08	3.96	5.06	6.09	2.21	2.99	3.88	4.08	4.07	4.03	5.11								
HUN unit.031	5.07	4.40	5.39	4.92	4.52	4.84	5.66	4.02	4.09	4.76	4.91	4.96	5.20	4.53	5.00	4.04	4.54	4.34	4.70	4.53	4.47	4.33	4.19	4.84	4.91	4.17	4.22	4.33									
MYS unit.032	3.98	4.82	6.63	4.27	4.14	6.27	5.83	4.28	5.88	4.41	3.92	3.37	3.28	5.67	4.08	7.34	4.74	4.65	3.77	4.02	5.15	3.76	3.78	5.48	5.09	4.31	4.25	5.04									
LVA unit.033	4.24	4.37	5.15	4.77	4.56	4.33	5.51	4.94	5.11	6.58	5.00	4.45	4.99	3.93	4.84	4.05	4.35	4.84	4.44	3.99	3.78	4.02	3.91	4.24	4.08	4.05	4.04	3.46									
PRY unit.034	4.98	4.79	4.69	4.26	4.88	7.62	5.58	5.60	4.70	5.29	5.70	5.36	5.06	3.61	5.25	5.49	4.44	4.66	4.45	4.81	4.75	4.75	4.73	4.64	4.63	4.38	4.38	5.06									
CHN unit.035	2.42	3.56	8.90	2.81	2.67	6.74	2.31	3.89	3.34	5.40	5.40	2.97	7.10	6.13	3.29	3.86	4.20	4.08	3.96	5.06	6.09	2.21	2.99	3.88	4.08	4.07	4.03	5.11									
SVK unit.036	5.46	4.62	4.43	4.90	4.33	4.59	4.90	4.67	4.13	4.17	3.90	4.55	5.02	5.12	4.71	4.85	4.49	6.33	5.00	4.06	3.78	4.19	3.94	3.72	3.80	4.36	4.38	4.02									
HRV unit.037	4.68	4.18	5.42	4.10	3.83	5.07	5.06	3.64	5.08	4.28	4.86	4.21	4.89	3.87	4.88	4.74	4.22	4.76	4.43	4.10	4.00	4.30	4.														
AUS unit.038	4.45	4.76	5.94	3.83	4.06	4.11	5.20	3.61	6.85	4.40	4.40	4.40	3.67	5.13	5.89	5.42	7.72	5.44	4.68	4.68	4.68	4.70	4.41	5.92	5.93	5.84	3.81	4.00									
CRI unit.039	4.80	3.89	4.34	3.91	4.05	5.56	2.18	3.30																													

References

- Becker, W., Paruolo, P., Saisana, M., Saltelli, A., 'Weights and Importance in Composite Indicators: Mind the Gap'. *Handbook of Uncertainty Quantification*, edited by R. Ghanem, D. Higdon, and H. Owhadi, Springer International Publishing, Switzerland, 2016.
- Brand, D. A., Saisana, M., Rynn, L. A., Pennoni, F., Lowenfels, A. B., 'Comparative Analysis of Alcohol Control Policies in 30 Countries', *PLoS Medicine*, Vol. 4, No 4, 2007, pp. 752-759.
- Cherchye, L., Moesen, W., Rogge, N., Van Puyenbroeck, T., Saisana, M., Saltelli, A., Liska, R., Tarantola, S., 'Creating Composite Indicators with DEA and Robustness Analysis: the case of the Technology Achievement Index', *Journal of Operational Research Society*, Vol. 59, 2008, pp. 239-251.
- Cohen, A., Saisana, M., 'Quantifying the Qualitative: Eliciting Expert Input to Develop the Multidimensional Poverty Assessment Tool', *Journal of Development Studies*, Vol 50, No 1, 2014, pp. 35-50.
- Groeneveld, R. A., Meeden, G., 'Measuring Skewness and Kurtosis'. *The Statistician*, Vol 33, 1984, pp. 391-399.
- Hardeman, S., van Roy, V., Vertesy, D., Saisana, M., *An analysis of national research systems (I): A Composite Indicator for Scientific and Technological Research Excellence*, EUR 26093, Publications Office of the European Union, Luxembourg, 2013, doi: 10.2788/95887.
- Hardeman, S., Vertesy, D., *An analysis of national research systems (III): towards a composite indicator measuring research interactions*, EUR 26405, Publications Office of the European Union, Luxembourg, 2013, doi: 10.2788/50714.
- Hoskins, B.L., Saisana, M., Villalba, C., *Measuring Youth Civic Competence across Europe in 1999 & 2009*, EUR 26487, Publications Office of the European Union, Luxembourg, 2013, doi:10.2788/68001.
- Little, R. J. A., Rubin, D. B., *Statistical Analysis with Missing Data*, 2nd edition. Hoboken, NJ: John Wiley & Sons, Inc, 2002.
- Munda, G., Nardo, M., Saisana, M., Srebotnjak, T., 'Measuring uncertainties in composite indicators of sustainability', *Int. J. Environmental Technology and Management*, Vol. 11, 2009, pp. 7-26.
- Munda, G., Saisana, M., 'Methodological Considerations on Regional Sustainability Assessment based on Multicriteria and Sensitivity Analysis', *Regional Studies*, Vol. 45, No 2, 2011, pp. 261-276.
- Munda, G., *Social Multi-Criteria Evaluation for a Sustainable Economy*, Springer-Verlag, Berlin, 2008.
- OECD/EC JRC (Organisation for Economic Co-operation and Development/European Commission, Joint Research Centre, *Handbook on Constructing Composite Indicators: Methodology and User Guide*. OECD, Paris, 2008.
- Paruolo, P., Saisana, M., Saltelli, A., 'Ratings and Rankings: voodoo or science?', *J Royal Statistical Society A*, Vol. 176, No 3, 2013, pp. 609-634.
- Saisana, M., Hoskins, B., Harrison Villalba, C., *The 2011 Civic Competence Composite Indicator*, EUR 25182, Publications Office of the European Union, Luxembourg, 2012, doi: 10.2788/68609.
- Saisana, M., Annoni, P., Nardo, M., *A robust model to measure African Governance: Robustness Issues and Critical Assessment*, EUR 23274, European Commission, JRC-IPSC, Italy Publications Office of the European Union, Luxembourg, 2009, doi:10.2788/82544.

Saisana, M., D'Hombres, B., *Higher Education Rankings: Robustness Issues and Critical Assessment*, EUR 23487, Publications Office of the European Union, Luxembourg, 2008, doi:10.2788/92295.

Saisana, M., D'Hombres, B., Saltelli, A., 'Rickety Numbers: Volatility of university rankings and policy implications', *Research Policy*, Vol. 40, 2011, pp. 165-177.

Saisana, M., *ELLI-Index: a sound measure for lifelong learning in the EU*, EUR 24529, Publications Office of the European Union, Luxembourg, 2010, doi:10.2788/145.

Saisana, M., *Monitoring SMEs' performance in Europe. Indicators fit for purpose*, EUR 25577, Publications Office of the European Union, Luxembourg, 2012, doi: 10.2788/62756.

Saisana, M., Philippas, D., 'Joint Research Centre Statistical Audit of the 2013 Global Innovation Index', *The Global Innovation Index 2013 - The Local Dynamics of Innovation*, Cornell University, INSEAD, WIPO, 2013, pp.55-67.

Saisana, M., Philippas, D., *Sustainable Society Index (SSI): Taking societies' pulse along social, environmental and economic issues*, EUR 25578 EN, Publications Office of the European Union, Luxembourg, 2012, doi:10.2788/6330.

Saisana, M., Rossetti, F., 'JRC Statistical Audit on the Global Talent Competitiveness Index', *The Global Talent Competitiveness Index*, INSEAD, 2013, pp.77-87.

Saisana, M., Saltelli A., *Corruption Perceptions Index 2012. Statistical Assessment*, EUR 25623, Publications Office of the European Union, Luxembourg, 2012, doi: 10.2788/69609.

Saisana, M., Saltelli, A., 'Expert Panel Opinion and Global Sensitivity Analysis for Composite Indicators', *Lecture Notes in Computational Science and Engineering*, Vol. 62, 2008, pp. 251-275.

Saisana, M., Saltelli, A., 'JRC Statistical Audit of the WJP Rule of Law Index® 2014', *World Justice Project Rule of Law Index® 2014*, The World Justice Project, Washington, D.C., 2014, pp.188-198.

Saisana, M., Saltelli, A., 'Rankings and Ratings: Instructions for use', *Hague Journal on the Rule of Law*, Vol. 3, No 2, 2011, pp.247-268.

Saisana, M., Saltelli, A., Tarantola, S., 'Uncertainty and sensitivity analysis techniques as tools for the analysis and validation of composite indicators', *Journal of the Royal Statistical Society A*, Vol. 168, No 2, 2005, pp. 307-323.

Saisana, M., Saltelli, A., *The Multidimensional Poverty Assessment Tool (MPAT): Robustness issues and Critical assessment*, EUR 24310, Publications Office of the European Union, Luxembourg, 2010, doi:10.2788/67623.

Saisana, M., Saltelli, A., *Uncertainty and Sensitivity Analysis of the 2010 Environmental Performance Index*, EUR 56990, Publications Office of the European Union, Luxembourg, 2010, doi:10.2788/67623.

Saisana, M., *The 2007 Composite Learning Index: Robustness Issues and Critical Assessment*, EUR 23274, Publications Office of the European Union, Luxembourg, 2008, doi:10.2788/7087.

Saisana, M., *The Luxembourg Competitiveness Index: Analysis & Recommendations*, Perspectives de Politique Économique No 15, October 2010, Ministère de l'Économie et du Commerce extérieur, Observatoire de la Compétitivité, Luxembourg, 2010.

Saisana, M., Weziak-Bialowolska, D., 'JRC Statistical Audit on the Environment and Gender Index', *IUCN The Environment and Gender Index (EGI) 2013 Pilot*, IUCN, Washington D.C., 2013, pp.143-153.

Saltelli, A., D'Hombres, B., Jesinghaus, J., Manca, A.R., Mascherini, M., Nardo, M., Saisana, M., 'Indicators for European Union Policies. Business as Usual?', *Social Indicators Research*, Vol. 102, No 2, 2010, pp. 197-207.

Sevigny, E. L., Saisana, M., *Developing the U.S. Drug Consequences Indices, 2000-2009*, Office of National Drug Control Policy, Executive Office of the President, Washington, DC, 2013.

Vertesy, D., Deiss, R., *The Innovation Output Indicator 2016: Methodology Update*, EUR 27880, Publications Office of the European Union, Luxembourg, 2016, doi:10.2788/261409.

Vertesy, D., Van Roy, V., *Update on the Composite Indicators of Structural Change towards a More Knowledge-Intensive Economy*, EUR 26409, Publications Office of the European Union, Luxembourg, doi:10.2788/51665.

List of tables and figures

Table 1. Ten Step Guide for Developing Composite Indicators and Scoreboards.....	5
Figure 1. 'Database' tab	8
Figure 2. 'Framework' tab	9
Figure 3. 'Original' tab	10
Figure 4. 'Winsorization' tab	11
Figure 5. 'Box-Cox' tab	12
Figure 6. 'Scatterplots' tab	13
Figure 7. 'OutlierFree' tab.....	14
Figure 8. 'Correl' tab.....	15
Figure 9. 'Rebalancing' tab	16
Figure 10. 'Ranking' tab	17
Figure 11. 'Heatmap' tab	18
Figure 12. 'Minmax' tab	21
Figure 13. 'Dataz' tab	22
Figure 14. 'Dataranks' tab.....	24
Figure 15. 'Borda' tab	25
Figure 16. 'Outranking Matrix' tab	26
Figure 17. 'Copeland' tab	27
Figure 18. 'Scenaria' tab	28
Figure 19. 'MinmaxfakeImp' tab.....	29
Figure 20. 'DatazfakeImp' tab.....	30

***Europe Direct is a service to help you find answers
to your questions about the European Union.***

Freephone number (*):

00 800 6 7 8 9 10 11

(*) The information given is free, as are most calls (though some operators, phone boxes or hotels may charge you).

More information on the European Union is available on the internet (<http://europa.eu>).

HOW TO OBTAIN EU PUBLICATIONS

Free publications:

- one copy:
via EU Bookshop (<http://bookshop.europa.eu>);
- more than one copy or posters/maps:
from the European Union's representations (http://ec.europa.eu/represent_en.htm);
from the delegations in non-EU countries (http://eeas.europa.eu/delegations/index_en.htm);
by contacting the Europe Direct service (http://europa.eu/europedirect/index_en.htm) or
calling 00 800 6 7 8 9 10 11 (freephone number from anywhere in the EU) (*).

(*) The information given is free, as are most calls (though some operators, phone boxes or hotels may charge you).

Priced publications:

- via EU Bookshop (<http://bookshop.europa.eu>).

JRC Mission

As the science and knowledge service of the European Commission, the Joint Research Centre's mission is to support EU policies with independent evidence throughout the whole policy cycle.



EU Science Hub
ec.europa.eu/jrc



@EU_ScienceHub



EU Science Hub - Joint Research Centre



Joint Research Centre



EU Science Hub



Publications Office